



Public Health
Prevent. Promote. Protect.

Public Health Division

Brown County Health and Human Services



Health & Human Services

Erik Pritzl – Executive Director
(920) 448-6000

HUMAN SERVICES MISSION

Brown County Human Services shall respect the trust and confidence of the community as it fulfills its duty to:

- Protect abused and maltreated children and vulnerable adults.
- Provide effective juvenile justice services to underage offenders in order to recover young lives while protecting the community.
- Enrich the lives of people with disabilities.
- Provide economic assistance to eligible people in financial distress.
- Respond to those with mental illness and addiction with faith in the values of hope and recovery.
- Provide compassionate care for the elderly that offers fulfillment and meaning.

The department shall constantly demonstrate fiscal stewardship, respecting that it serves at the consent of its citizens and their elected representatives.

PUBLIC HEALTH MISSION

The Brown County Health & Human Services – Public Health Division protects and promotes health through prevention, education and leadership.

PROGRAM DESCRIPTION

Health & Human Services is organized into four divisions:

I. Community Services – The Community Services Division provides case management, community-based clinical services, child and adult protective services, psychosocial rehabilitation programs, court-related youth justice and diversion programs, long-term care, economic support services, criminal justice services and volunteer services where citizen volunteers provide valuable transportation and assistance to consumers that would have to be otherwise purchased by the department.

II. Community Treatment Center – The Brown County Community Treatment Center provides services to a variety of citizens in the immediate community. Psychiatric services are also provided to 10 other counties under contractual agreements. The Nicolet Psychiatric Center provides psychiatric care to people in need of an acute, locked setting. The Bay Haven 15-bed Crisis Stabilization Unit opened in December 2013 to provide treatment to individuals in crisis that do not require the more restrictive hospital care. The 63-bed Bayshore Village skilled nursing facility housed within the Community Treatment Center provides long-term care to those in need.

III. Business Operations – The Business Operations Division provides contract management, business support, audits, budget planning and fiscal reporting services. Specific liaison functions are provided with Technology Services, Human Resources, Purchasing and the Department of Administration.

IV. Public Health – The Public Health Division provides communicable disease surveillance and control, chronic disease prevention, maternal/child health promotion and education, community engagement outreach and advocacy, management of environmental hazards, code enforcement, licensing and inspection visits, laboratory services, and public health emergency preparedness.

PERFORMANCE MEASURES – HUMAN SERVICES	2020 Actual	2021 Estimate	2021 Budget	2022 Budget	Budget Change
Child Protection Reports	3,690	4,470	5,200	5,200	0.00%
Child Protection Reports Assessed	1,335	1,765	1,500	1,800	20.00%
Days of Inpatient Care Purchased by Other Counties' Residents	613	410	821	614	-25.21%
Days of Inpatient Care Provided to Brown County Residents	2,934	3,312	2,873	3,219	12.04%
Emergency Mental Health Detentions	847	820	875	875	0.00%
Economic Support Applications Processed	24,466	25,332	24,960	25,839	3.52%
Economic Support Caseload	30,093	32,125	27,654	32,286	16.75%

PERFORMANCE MEASURES – PUBLIC HEALTH	2020 Actual	2021 Estimate	2021 Budget	2022 Budget	Budget Change
Number of Individuals who participated in community engagement activities (including enrollment in Community Engagement programs, screens)	8,869	300	2,655	10,000	276.65%
Licensed Establishment Inspections Completed	966	2,600	1,600	2,600	62.50%
Communicable Disease Related Reports Investigated, Interventions Applied and Processed to the State	133,104	90,000	52,500	63,000	20.00%

INITIATIVES

Secure Residential Care Center for Children and Youth (SRCCCY) – Upon execution of a contract and grant agreement acceptable to Brown County, the final plan for site, facility design, and operational costs for a combined Secure Residential Care Center for Children and Youth and Secure Detention facility in Brown County will be completed. This would meet Brown County, regional and state needs for youth with construction funded 95% by the State of Wisconsin.

Substance Use Detoxification – The department will evaluate current and available funding and pursue a vendor for non-hospital substance use detoxification service to provide a residential setting where detoxification services and monitoring can take place in the community.

Crisis Stabilization – The department will pursue a vendor for crisis stabilization services that are available and accessible to consumers as an alternative to an inpatient hospital stay. This may include a vendor for adults and a vendor for children and youth, depending on the availability of funding to support services.

Residential Care Reduction – The Children, Youth & Families program area will establish a process to review all children and youth placed in residential care centers (RCC's) for alternative placements and community supports. The goal is to reduce the RCC population by 25% in 2022.

Public Health Accreditation – The Brown County Health & Human Services - Public Health Division will apply to be an accredited Public Health Department by 2022. In 2022, Brown County Public Health will apply for accreditation through the Public Health Accreditation Board (PHAB), and therefore have improved quality improvement and performance management systems to ensure public health programming is in line with best practices and evidence-based strategies. The Public Health Division will be able to efficiently document capacity to deliver the core functions and 10 Essential Public Health Services and improve transparency of programmatic areas, thereby increasing accountability to community members, stakeholders, and policymakers. Being accredited will also allow the department to be more competitive in funding opportunities.

Promote Health Equity – Public Health, with key community partners, will continue facilitation of a Health Equity Coalition in Brown County and identify key focus areas based on gap analysis. This coalition was created to support a collaborative approach to health equity, to share and support funding and resource opportunities, to support initiatives aimed at increasing equity, diversity and inclusion for marginalized populations in the community, and to assess the impact of initiatives through available data.

Evaluate Licensing Fees, Costs and Staffing – In 2022, Public Health will complete a thorough evaluation process which encompasses the following areas: daily Environmental Health staff tasks, duties, and responsibilities; inspection fees; the inspection process (from beginning to end); how different Environmental Health programs are structured in comparable sized jurisdictions; and review staffing structures. The Public Health division will evaluate funding to engage an outside consultant in this process.

FINANCIAL SUMMARY – COMMUNITY SERVICES

	2020 Actual	2021 Estimated	2021 Amended Budget	2022 Budget	Change from 2021 Amended Budget	
					\$	%
Intergov. Revenue	37,983,707	47,603,937	38,843,117	50,268,034	11,424,917	29.41%
Public Charges	2,332,759	2,513,678	2,489,632	2,633,813	144,181	5.79%
Miscellaneous Revenue	165,624	224,933	263,407	214,951	(48,456)	-18.40%
Other Financing Sources	523,851	356,088	356,088	-	(356,088)	-100.00%
Total Revenues	41,005,941	50,698,636	41,952,244	53,116,798	11,164,554	26.61%
Personnel Costs	22,290,211	23,142,798	23,884,633	24,618,813	734,180	3.07%
Operating Expenses	33,996,621	43,834,268	34,700,004	44,978,798	10,278,794	29.62%
Outlay	90,074	-	-	-	-	0.00%
Total Expenses	56,376,906	66,977,066	58,584,637	69,597,611	11,012,974	18.80%
Property Taxes	16,003,855	16,605,793	16,605,793	16,480,813	(124,980)	-0.75%
Net Total Activity	632,889	327,363	(26,600)	-		

SUMMARY HIGHLIGHTS

- **Intergovernmental Revenue** – Increase is a result of new ERA (Emergency Rental Assistance) grant for \$6,257,190 as well as a new CDBG-CV grant for \$3,056,721, both awarded in 2021 to help individuals affected by COVID. There will also be an increase in state funding for CLTS – Children’s Long Term Support and CCS – Comprehensive Community Services as the state removed the waitlist which resulted in increased third party services, equipment, and personnel.
- **Miscellaneous Revenue** – Decrease is mainly the result of a decrease in budgeted prior year audit refunds due to a change in refund requirements coupled with a decrease in intra-county charge transportation as there was a vehicle purchased in 2021 funded through this charge. No such purchase expected in 2022.
- **Other Financing Sources** – Decrease is due to the wage increase transfer in 2021.
- **Personnel** – Additional staff added for case management services related to the CLTS and CCS programs.
- **Operating Expense** – Increased expenses are related to intergovernmental revenue increase noted above. ERA payments mainly go to landlords and there will be increased third party services and equipment related to the CLTS and CCS funding increase.

FINANCIAL SUMMARY – COMMUNITY TREATMENT CENTER

	2020 Actual	2021 Estimated	2021 Amended Budget	2022 Budget	Change from 2021 Amended Budget	
					\$	%
Intergov. Revenue	6,553,527	5,272,831	5,231,402	6,174,236	942,834	18.02%
Public Charges	4,201,591	4,859,274	4,147,687	4,288,620	140,933	3.40%
Miscellaneous Revenue	1,301,708	1,153,799	1,219,571	1,338,264	118,693	9.73%
Other Financing Sources	1,427,139	270,718	87,162	-	(87,162)	-100.00%
Total Revenues	13,483,965	11,556,622	10,685,822	11,801,120	1,115,298	10.44%
Personnel Costs	9,940,714	9,922,272	9,913,921	10,678,099	764,178	7.71%
Operating Expenses	4,820,376	5,164,546	4,655,512	5,032,279	376,767	8.09%
Outlay	-	67,841	91,080	250,000	158,920	174.48%
Total Expenses	14,761,090	15,154,659	14,660,513	15,960,378	1,299,865	8.87%
Property Taxes	3,364,317	3,404,997	3,404,997	3,644,187	239,190	7.02%
Net Total Activity	2,087,191	(193,040)	(569,694)	(515,071)		

SUMMARY HIGHLIGHTS

- **Intergovernmental Revenues** – Increase is mainly attributable to an increase in the Medicaid rate at the nursing home as well as additional supplemental funding for nursing facilities serving a high percentage of Medicaid residents.
- **Miscellaneous Revenue** – Increase is due to the expected use of previously donated funds to complete landscaping projects at the CTC in 2022.
- **Other Financing Sources** – Decrease is a direct result of the 2021 transfer for wage increases.
- **Personnel Costs** – Increase is due to increased overtime, shift differential, and premium pay implemented in 2022 utilizing the additional Medicaid funding.
- **Outlay** – Large HVAC replacements are expected at the CTC in 2022.

FINANCIAL SUMMARY – PUBLIC HEALTH

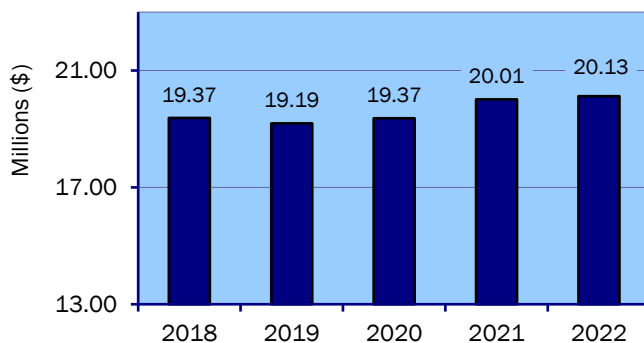
	2020 Actual	2021 Estimated	2021		Change from 2021	
			Amended Budget	2022 Budget	Amended Budget \$	%
Intergov. Revenue	3,306,797	2,198,890	560,388	1,201,614	641,226	114.43%
Public Charges	740,628	1,006,764	1,003,785	992,949	(10,836)	-1.08%
Miscellaneous Revenue	2,807	1,695	2,043	1,679	(364)	-17.82%
Other Financing Sources	1,651,182	908,005	117,287	5,856	(111,431)	-95.01%
Total Revenues	5,701,413	4,115,354	1,683,503	2,202,098	518,595	30.80%
Personnel Costs	3,411,754	3,493,683	3,114,388	3,055,592	(58,796)	-1.89%
Operating Expenses	2,882,013	1,863,518	669,597	1,227,419	557,822	83.31%
Total Expenses	6,293,767	5,357,201	3,783,985	4,283,011	499,026	13.19%
Property Taxes	1,946,109	2,100,482	2,100,482	2,080,913	(19,569)	-0.93%
Net Total Activity	1,353,755	858,635	-	-		

SUMMARY HIGHLIGHTS

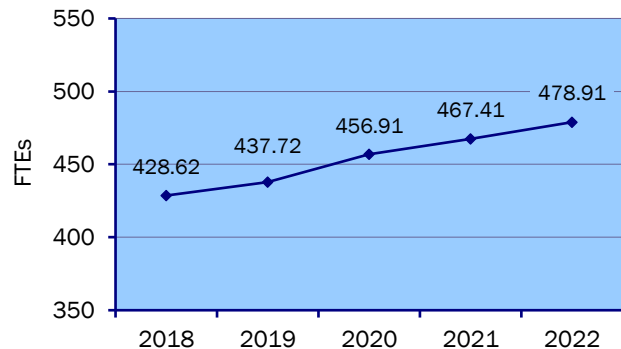
- **Intergovernmental Revenue** – Increase is due to the use of the remaining COVID funding in 2022. The 2021 COVID funding is not included in Public Health’s 2021 amended budget at this time.
- **Other Financing Sources** – Decrease is due to the 2021 amended budget including transfers for a carryover request as well as wage increases, neither of which are currently budgeted in the 2022 budget.
- **Operating Expenses** – Increase is due to the use of the remaining COVID funding in 2022 noted above, of which most of the funding is going to contracted and professional services.

HUMAN SERVICES

PROPERTY TAX TRENDS

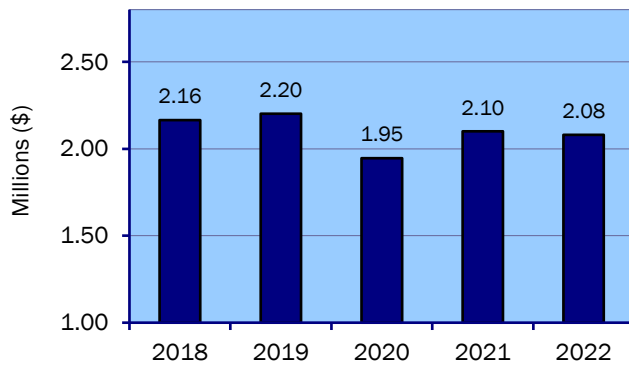


STAFFING TRENDS

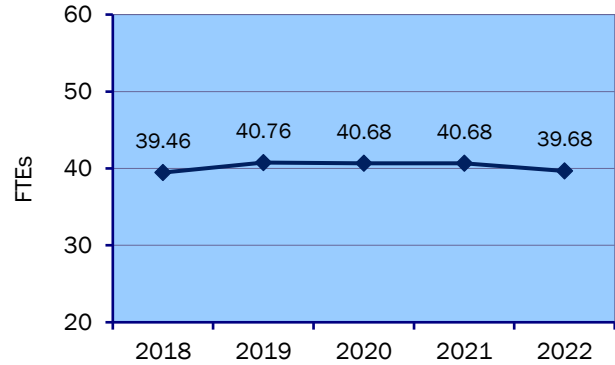


PUBLIC HEALTH

PROPERTY TAX TRENDS



STAFFING TRENDS



STAFFING SUMMARY

Community Services Position	FTE	Unit Rate	Budget Hours	Cost
Psychiatrist	1.00	110.31	2,080	229,445
Psychiatrist	1.00	105.04	2,080	218,483
Health & Human Svs Executive Dir	1.00	62.32	2,080	129,625
Advanced Practice Nurse Prescrib	1.00	60.06	2,080	124,925
Psychologist/Clinical Director	1.00	46.54	2,080	96,803
Finance Manager	1.00	43.75	2,080	91,000
Community Services Administrator	1.00	41.13	2,080	85,550
Behavioral Health Manager	1.00	38.37	2,080	79,810
Behavioral Health Supervisor	1.00	38.17	2,080	79,394
Children, Youth & Families Mgr	1.00	37.99	2,080	79,019
CPS Coordinator	1.00	37.40	2,080	77,792
Accountant Supervisor	1.00	36.70	2,080	76,336
Clinical SW/Pro Couns/Case Mgr	2.00	36.56	3,900	142,584
Behavioral Health Supervisor	1.00	35.88	2,080	74,630
Behavioral Health Supervisor	1.00	35.84	2,080	74,547
Social Worker Supervisor	2.00	35.68	4,160	148,428
Clinical SW/Pro Couns/Case Mgr	1.00	35.51	1,950	69,246
Economic Support Services Mgr	1.00	35.09	2,080	72,987
Social Worker Supervisor	2.00	35.04	4,160	145,766
Clinical SW/Pro Couns/Case Mgr	1.00	34.94	1,950	68,133
Human Services Manager	1.00	34.89	2,080	72,571
Social Worker Supervisor	1.00	34.82	2,080	72,426
Social Worker/Case Manager	13.00	34.45	25,350	873,327
Behavioral Health Supervisor	2.00	34.19	4,160	142,230
BHS-Crisis Coordinator	1.00	34.19	2,080	71,115
Social Worker Supervisor	1.00	34.19	2,080	71,115
Social Worker Supervisor	1.00	33.86	2,080	70,429
Social Worker Supervisor	1.00	33.51	2,080	69,701
Social Worker/Case Manager	5.00	33.43	9,750	325,950
Financial Supervisor-Human Serv	1.00	33.24	2,080	69,139
Social Worker/Case Manager	1.00	32.92	1,950	64,194
Behavioral Health Specialist	1.00	32.82	1,950	63,999
Social Worker/Case Manager	2.00	32.82	3,900	127,998
Staff Nurse	2.00	32.77	4,160	136,324
Clinical SW/Pro Couns/Case Mgr	6.00	32.50	11,700	380,250

Community Services Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Social Worker Supervisor	3.00	32.50	6,240	202,800
Clinical SW/Pro Couns/Case Mgr	1.00	31.87	1,950	62,148
Behavioral Health Clinician	1.00	31.84	1,950	62,088
Social Worker Supervisor	1.00	31.48	2,080	65,478
Social Worker/Case Manager	3.00	31.23	5,850	182,700
Contracts & Provdr Relations Mgr	1.00	31.20	2,080	64,896
Economic Support Supervisor	2.00	31.18	4,160	129,708
Criminal Justice Serv Supervisor	1.00	31.10	2,080	64,688
Behavioral Health Clinician	1.00	31.06	1,950	60,567
Behavioral Health Clinician	2.00	31.03	3,900	121,020
Social Worker/Case Manager	2.00	31.01	3,900	120,942
Systems Specialist	1.00	30.76	2,080	63,981
Social Worker/Case Manager	2.00	30.72	3,900	119,808
SW/CM - Team Lead	1.00	30.60	1,950	59,670
SW/CM - CPS Team Lead	2.00	30.60	3,900	119,340
SW/CM - Youth Justice Team Lead	1.00	30.60	1,950	59,670
Clinical SW/Pro Couns/Case Mgr	1.00	30.57	1,950	59,613
Behavioral Health Clinician	1.00	30.32	1,950	59,124
Clinical SW/Pro Couns/Case Mgr	1.00	30.22	1,950	58,929
Staff Nurse	1.00	30.04	2,080	62,483
Clinical SW/Pro Couns/Case Mgr	1.00	29.76	1,950	58,032
Clinical SW/Pro Couns/Case Mgr	1.00	29.41	1,950	57,351
Staff Nurse	0.50	29.07	1,040	30,233
Accountant II	1.00	29.03	1,950	56,610
Social Worker/Case Manager	11.00	29.03	21,450	622,710
Clinical SW/Pro Couns/Case Mgr	1.00	28.88	1,950	56,316
Shelter Care Unit Supervisor	1.00	28.61	2,080	59,509
Economic Support Supervisor	2.00	28.48	4,160	118,476
Clinical SW/Pro Couns/Case Mgr	1.00	28.44	1,950	55,458
Social Worker/Case Manager	9.00	28.44	17,550	499,122
Social Worker/Case Manager	4.00	28.43	7,800	221,760
Clinical SW/Pro Couns/Case Mgr	1.00	28.14	1,950	54,873
AODA Counselor	1.00	28.11	1,950	54,816
Social Worker/Case Manager	4.00	28.11	7,800	219,264
Social Worker/Case Manager	1.00	28.00	1,950	54,600
Behavioral Health Specialist	2.00	27.93	3,900	108,930
Social Worker/Case Manager	1.00	27.81	1,950	54,231
Shelter Care Unit Supervisor	1.00	27.56	2,080	57,325
Social Worker/Case Manager	2.00	27.41	3,900	106,902
Enterprise Systems Analyst II	1.00	27.24	2,080	56,659
Economic Support Supervisor	2.00	27.21	4,160	113,194
Social Worker/Case Manager	1.00	27.03	1,950	52,710
CCS Quality Assurance Worker	1.00	26.98	1,950	52,611
Social Worker/Case Manager	1.00	26.19	1,950	51,072
AODA Counselor	1.00	25.85	1,950	50,409
Social Worker/Case Manager	2.00	25.85	3,900	100,818
Protective Payee & Benefit Supvr	1.00	25.81	2,080	53,685
AODA Counselor	5.00	25.76	9,750	251,160
Social Worker/Case Manager	33.00	25.76	64,350	1,657,656
Social Worker/Case Manager	1.00	25.36	1,950	49,452

Community Services Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Social Worker/Case Manager	2.00	25.24	3,900	98,436
Social Worker/Case Manager	1.00	25.08	1,950	48,906
AODA Counselor	3.00	24.57	5,850	143,739
Social Worker/Case Manager	23.00	24.57	44,850	1,101,999
Lead Economic Support Specialist	1.00	24.24	2,080	50,419
Lead Economic Support Specialist	2.00	24.02	4,160	99,924
Licensed Practical Nurse	2.00	23.15	4,160	96,304
Economic Support Specialist	7.00	23.12	13,650	315,588
Lead Economic Support Specialist	1.00	23.05	2,080	47,944
Office Manager II	1.00	22.88	2,080	47,590
Administrative Secretary	0.60	22.43	1,248	27,992
Youth Support Specialist	5.00	22.29	10,400	231,815
Health Information Technician	1.00	22.22	2,080	46,218
Economic Support Specialist	2.00	22.21	3,900	86,622
Account Clerk III	1.00	22.02	2,080	45,802
ES Fraud Investigator Aide	1.00	21.70	1,950	42,315
Economic Support Specialist	17.00	21.53	33,150	713,745
Staff Accountant	1.00	21.41	1,950	41,751
Clerk IV/Data Control	1.00	21.32	1,950	41,574
Clerk III/Data Control	1.00	21.22	1,950	41,379
Social Svcs Aide III/Day Care	1.00	21.22	1,950	41,379
Clerk III/Data Control	1.00	21.11	1,950	41,166
Youth Support Specialist	2.00	21.09	4,160	87,734
Clerk IV/Data Control	1.00	20.91	1,950	40,776
Economic Support Specialist	27.00	20.82	52,650	1,096,173
Overpayment Specialist	1.00	20.82	1,950	40,599
Social Services Aide III - CPS	4.00	20.82	7,800	162,396
Clerk III/Data Control	1.00	20.79	1,950	40,542
ES Fraud Investigator Aide	1.00	20.79	1,950	40,542
Clerk IV/Data Control	3.00	20.48	5,850	119,808
Medical Transcriptionist	0.50	20.27	1,040	21,081
Youth Support Specialist	0.20	20.17	416	8,391
Youth Support Specialist	0.20	20.07	416	8,349
Account Clerk I	1.00	19.92	2,080	41,434
Community Treatment Program Wrkr	1.00	19.87	2,080	41,330
Youth Support Specialist	1.00	19.76	2,080	41,101
Typist III	1.00	19.75	1,950	38,514
Account Clerk I	1.00	19.51	2,080	40,581
Clerk IV/Data Control	1.00	19.50	1,950	38,025
Account Clerk I	1.00	19.40	2,080	40,352
Secretary	1.00	19.26	2,080	40,061
Clerk II	1.00	19.05	1,950	37,149
Clerk IV/Data Control	1.00	18.90	1,950	36,855
Clerk Receptionist	1.00	18.77	2,080	39,042
Youth Support Specialist	0.40	18.66	832	15,526
Purchasing Clerk	1.00	18.66	2,080	38,813
Secretary	1.00	18.66	2,080	38,813
Social Services Aide I	1.00	18.66	2,080	38,813
Youth Support Specialist	2.00	18.66	4,160	77,626
Clerk Receptionist	1.00	18.66	1,950	36,387

Community Services Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Clerk III/Data Control	2.00	18.45	3,900	71,958
Account Clerk I	1.00	18.45	2,080	38,376
Account Clerk I	1.00	18.35	2,080	38,168
Clerk III/Data Control	1.00	18.28	1,950	35,646
Youth Support Specialist	0.40	17.94	832	14,926
Youth Support Specialist	0.40	17.93	832	14,918
Account Clerk I	0.50	17.27	1,040	17,961
Clerk III/Data Control	1.00	17.00	1,950	33,150
Clerk II	1.00	16.67	1,950	32,508
Social Services Aide I	2.00	16.44	3,900	64,116
Clerk Receptionist	1.00	16.27	2,080	33,842
Social Services Aide I	1.50	16.25	2,990	48,589
Social Services Aide I	1.00	16.19	1,950	31,572
Clerk II	1.00	16.17	1,950	31,533
Clerk Receptionist	1.00	15.65	2,080	32,552
Clerk II	1.00	15.45	1,950	30,129
Clerk II/Data Control	1.00	15.45	1,950	30,129
Clerk Receptionist	1.00	15.28	2,080	31,782
Clerk II	1.00	14.77	1,950	28,803
Budgeted Overtime				66,723
Budgeted Shift Differential				12,000
SEC - Lead Pay Shelter Care				4,600
	339.20		672,516	18,154,269

Turnover Reduction Salary	(399,054)
Regular Earnings	17,755,215
Fringe Benefits	7,020,383
Turnover Reduction Fringe	(156,785)
2022 Total Compensation	24,618,813

Salary Summary does not reflect 2022 cost of living or other potential compensation adjustments.

CTC Position	FTE	Unit Rate	Budget Hours	Cost
Medical Director	0.50	112.42	1,040	116,916
Clinical Director	1.00	107.66	2,080	223,933
Adult Psychiatrist	1.00	105.04	2,080	218,483
LTE-Nurse Practitioner	1.00	60.00	1,414	84,833
Adv Practice Nurse Prescriber	1.00	56.20	2,080	116,896
Hospital & Nursing Home Admin	1.00	49.65	2,080	103,272
Director of Nursing Hospital	1.00	40.66	2,080	84,573
Director of Nursing Home	1.00	40.66	2,080	84,573
Director of Health Services	1.00	40.66	2,080	84,573
Social Svcs Rehab Manager	1.00	37.27	2,080	77,522
Nurse Educator/Infection Control	1.00	33.46	2,080	69,597
Accountant Supervisor	1.00	33.24	2,080	69,139
Registered Nurse	2.00	32.77	4,160	136,324
RN-Charge Nurse	1.00	32.50	2,080	67,600
MDS RN	1.00	32.46	2,080	67,517
Reg Occupational Therapist	1.00	31.64	2,080	65,811
Clinical SW/Pro Couns/Case Mgr	1.00	31.35	1,950	61,133
Adm/Bill/Collections Supervisor	1.00	31.32	2,080	65,146

CTC Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Registered Nurse	1.80	31.26	3,744	117,037
Health Information Services Mgr	1.00	31.05	2,080	64,584
Clinical SW/Pro Couns/Case Mgr	1.00	30.73	1,950	59,925
EMR Coordinator	1.00	30.73	2,080	63,918
Clinical SW/Pro Couns/Case Mgr	1.00	30.32	1,950	59,124
Clinical SW/Pro Couns/Case Mgr	0.20	29.65	416	12,334
Registered Nurse	1.60	29.07	3,328	96,745
Nutritional Services Coord.	0.80	28.85	1,664	48,006
RN-Charge Nurse	1.00	28.76	2,080	59,821
Registered Nurse	1.00	28.76	2,080	59,821
Registered Nurse	4.90	28.71	10,192	292,613
Registered Nurse	1.00	28.27	2,080	58,802
Registered Nurse	1.80	28.13	3,744	105,318
OC-Dietician		28.00	298	8,344
Food Services Supervisor	1.00	26.81	2,080	55,765
Scheduling Specialist	1.00	26.81	2,080	55,765
Social Worker/Case Manager	1.00	25.76	1,950	50,232
Lab Services Specialist	1.00	24.01	1,950	46,821
Licensed Practical Nurse	8.60	23.15	17,888	414,106
Administrative Secretary	1.00	22.88	2,080	47,590
Licensed Practical Nurse	1.20	22.68	2,496	56,610
OC-Lab Services Specialist		22.65	2,717	61,540
Registered Health Info Tech	1.00	22.22	2,080	46,218
Account Clerk	1.00	21.22	2,080	44,138
Cert Occupational Therapy Asst	2.00	21.07	4,160	87,651
Account Clerk	1.00	21.00	2,080	43,680
Lab Services Specialist	0.50	20.63	1,040	21,455
Medical Transcriptionist	1.00	20.27	2,080	42,162
Account Clerk	1.00	19.92	2,080	41,434
Account Clerk I	1.00	19.92	2,080	41,434
Cook	2.00	19.77	4,160	82,244
Nursing Assistant	19.20	19.58	39,936	781,940
Nursing Assistant	1.00	19.56	2,080	40,685
Nursing Assistant	4.60	19.49	9,568	186,480
Health Unit Secretary	1.00	19.23	2,080	39,998
Nursing Assistant	1.00	19.19	2,080	39,915
Account Clerk I	1.00	19.04	2,080	39,603
Account Clerk I	0.50	18.83	1,040	19,583
Account Clerk I	0.80	18.74	1,664	31,184
Account Clerk I	1.00	18.65	2,080	38,792
Clerk Receptionist	1.00	18.65	2,080	38,792
Nursing Assistant	2.00	18.45	4,160	76,752
Nursing Assistant	3.20	18.30	6,656	121,805
Food Service Worker	0.50	18.27	1,040	19,001
Nursing Assistant	4.00	18.12	8,320	150,760
Health Info Management Clerk	1.00	17.98	2,080	37,398
Nursing Assistant	0.20	17.80	416	7,405
Nursing Assistant	0.20	17.74	416	7,380
Nursing Assistant	1.40	17.58	2,912	51,193
Transportation Aide (CNA)	1.00	17.42	2,080	36,234
Clerk Receptionist	0.52	17.22	1,014	17,461

CTC Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Nursing Assistant	0.20	16.85	416	7,010
Court Clerk	0.50	16.85	1,040	17,524
Nursing Assistant	19.00	16.79	39,520	663,542
Cook	1.50	16.48	3,120	51,417
Account Clerk I	1.00	16.48	2,080	34,278
Nursing Assistant	0.20	16.44	416	6,839
Clerk Receptionist	0.20	16.33	416	6,793
Clerk Receptionist	0.20	16.27	416	6,768
OC - Nursing Assistant		16.19	8,196	132,696
Clerk Receptionist	0.29	15.46	611	9,446
Food Service Worker	1.00	14.41	2,080	29,973
Food Service Worker	7.60	13.11	15,808	220,348
LTE-Co-op/Intern Student	1.00	8.50	2,080	17,680
Budgeted Shift Differential				315,090
Budgeted Overtime				239,570
Budgeted Speciality Pay				138,000
OC - Psychiatrist				137,535
SEC - RN to Charge RN				19,552
SEC - Acct Clerk Lead				3,120
	139.71		300,432	7,982,622

Regular Earnings	7,982,622
Fringe Benefits	2,695,477
2022 Total Compensation	<u>10,678,099</u>

Salary Summary does not reflect 2022 cost of living or other potential compensation adjustments.

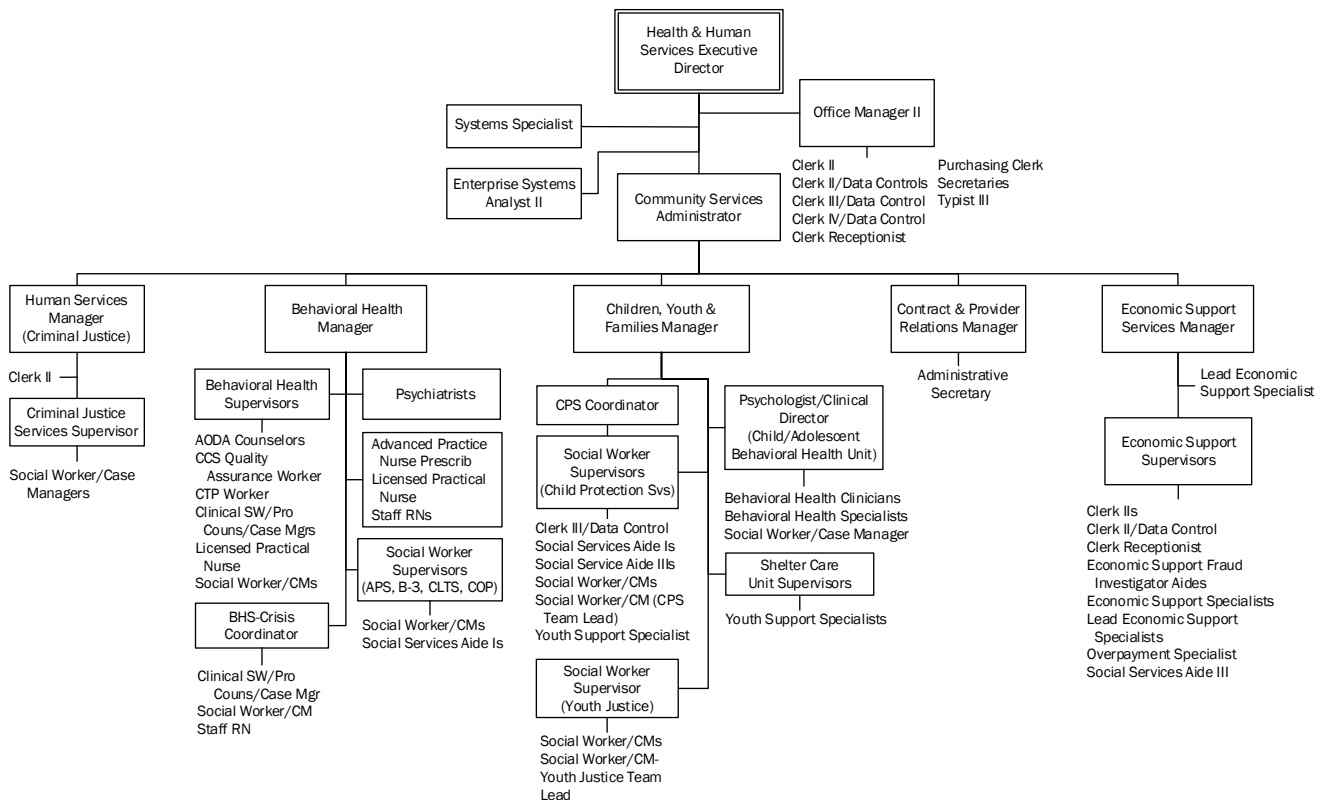
Public Health Position	FTE	Unit Rate	Budget Hours	Cost
Public Health Officer	1.00	41.09	2,080	85,467
Epidemiologist	1.00	40.67	2,080	84,594
Public Health Manager	1.00	35.54	2,080	73,923
Public Health Manager	1.00	35.02	2,080	72,842
Environmental/Laboratory Mgr	1.00	34.40	2,080	71,552
Public Health Nurse	1.00	34.29	1,950	66,867
Public Health Sanitarian	1.00	34.13	1,950	66,555
Public Health Sanitarian	1.00	33.95	1,950	66,204
Public Health Sanitarian	1.00	33.61	1,950	65,541
Public Health Nurse	2.00	33.25	3,900	129,678
Public Health Nurse	1.00	32.71	1,950	63,786
Public Health Sanitarian	2.00	32.50	3,900	126,750
Public Health Nurse	2.68	31.42	5,226	164,200
Public Health Sanitarian	1.00	29.89	1,950	58,287
Public Health Sanitarian	1.00	29.43	1,950	57,390
Public Health Strategist	1.00	28.99	2,080	60,299
Registered Nurse	3.00	28.71	5,850	167,958
Public Health Strategist	2.00	28.44	4,160	118,310
Public Health Strategist	1.00	27.34	2,080	56,867
Public Health Strategist	1.00	25.81	2,080	53,685

Public Health Position (cont'd)	FTE	Unit Rate	Budget Hours	Cost
Office Manager II	1.00	25.21	2,080	52,437
Public Health Strategist	2.00	24.98	4,160	103,916
Laboratory Technician	1.00	24.33	1,950	47,445
Environmental Health Technician	1.00	20.63	1,950	40,230
Clerk/Typist III	1.00	19.64	1,950	38,298
Laboratory Technician	1.00	19.30	1,950	37,635
Health Aide	1.00	18.88	1,950	36,816
Health Aide - Bilingual	1.00	18.88	1,950	36,816
Health Aide - Bilingual	1.00	18.29	1,950	35,667
Health Aide - Bilingual	1.00	18.08	1,950	35,256
Health Aide - Bilingual	1.00	17.58	1,950	34,281
Clerk/Typist III	1.00	16.48	1,950	32,136
Budgeted Overtime				4,649
	39.68		79,066	2,246,337

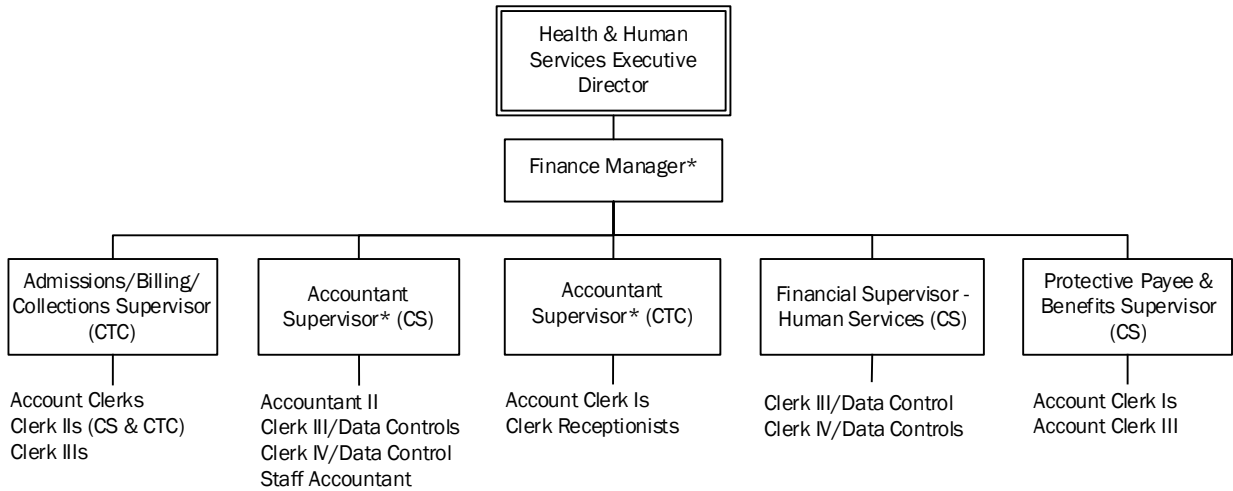
Turnover Reduction Salary	(71,165)
Regular Earnings	2,175,172
Fringe Benefits	907,848
Turnover Reduction Fringe Benefits	(27,428)
2022 Total Compensation	3,055,592

Salary Summary does not reflect 2022 cost of living or other potential compensation adjustments.

COMMUNITY SERVICES DIVISION

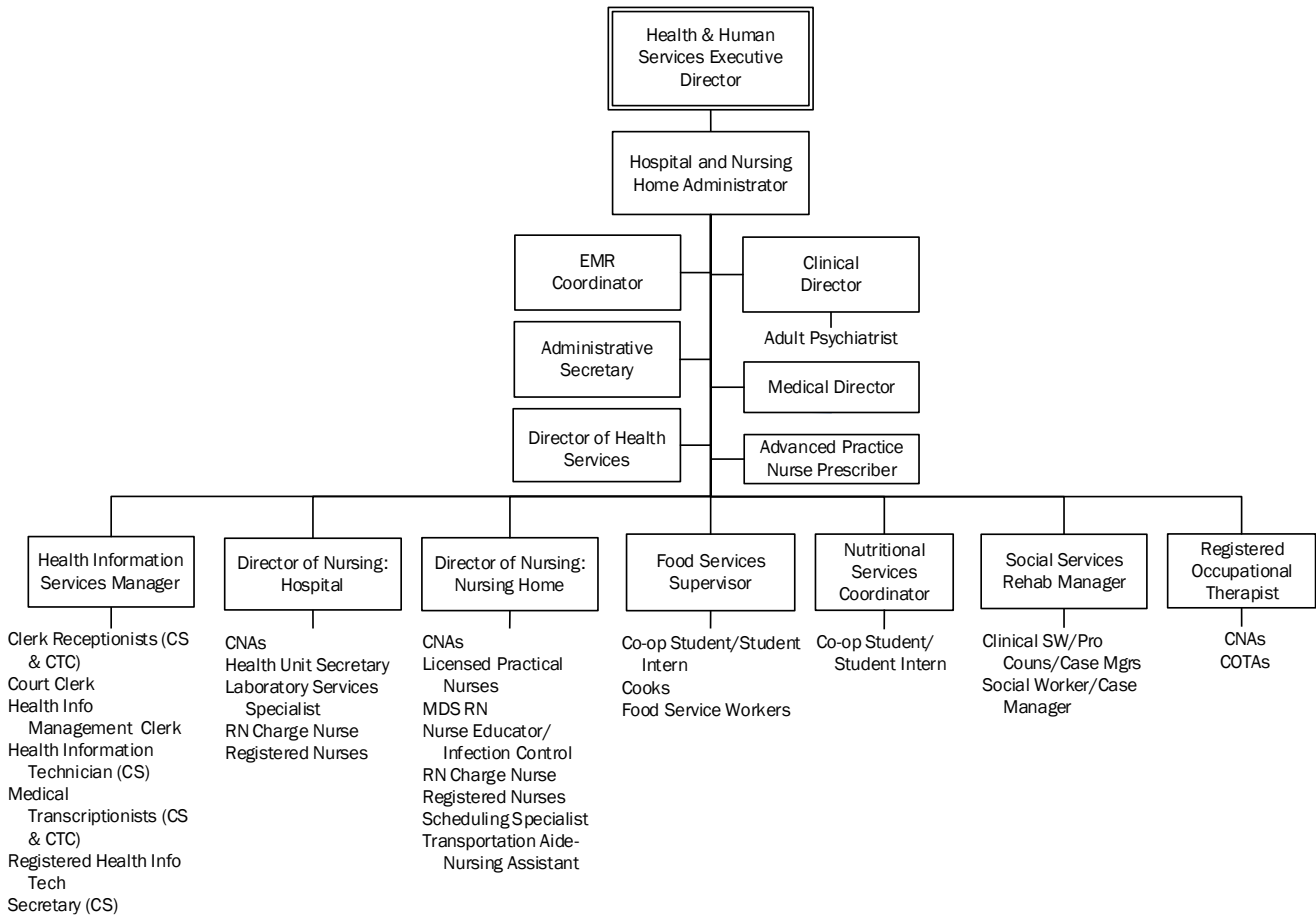


BUSINESS OPERATIONS DIVISION

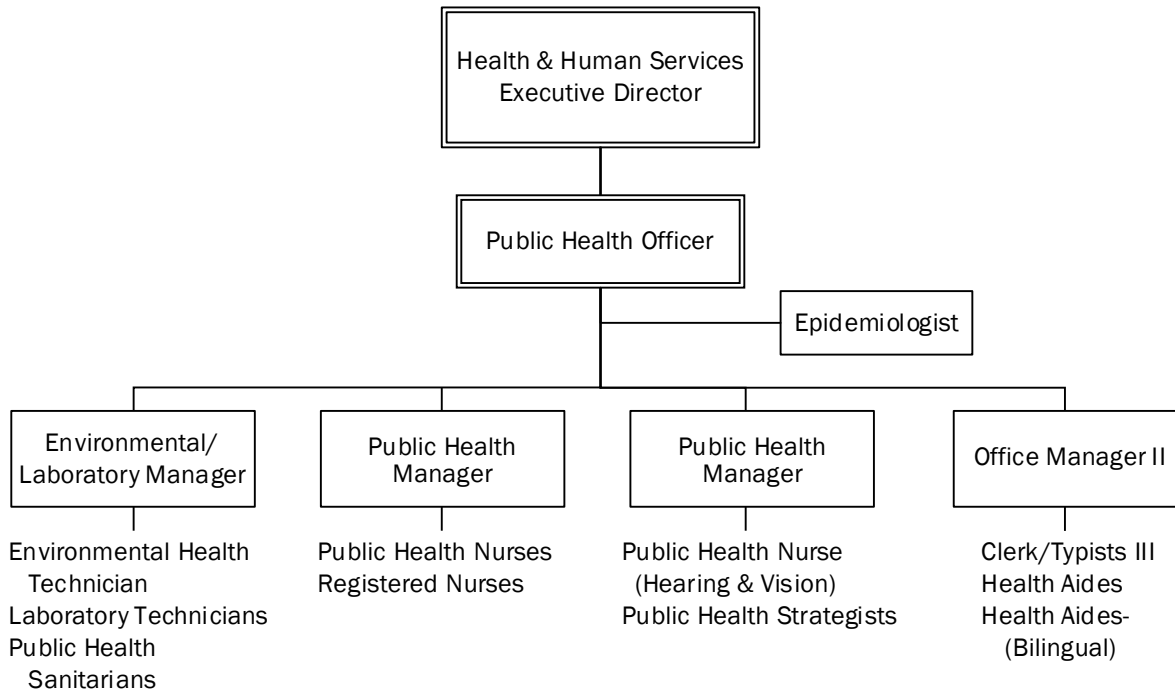


* Denotes positions that report to the Director of Administration.

COMMUNITY TREATMENT CENTER



PUBLIC HEALTH DIVISION



CONTRACTED & PROFESSIONAL SERVICES

Service Provided	Annual Cost
WI Emergency Rental Assistance (WERA)	6,242,190
TPA/Data Warehouse Services	4,726,314
Childrens Out-of-Home Care Services	3,592,646
Residential Care Center	2,351,599
Economic Support Consortium	2,159,413
Community Mental Health Programs (CMHP)	2,076,983
Family Care MOE	2,074,985
CCS Services	1,735,531
IMD Residential Services	1,675,000
CMI Services	1,628,900
Youth Aids Services	1,119,107
Other Purchased Services	957,388
Wraparound Services	940,000
Birth to Three	864,000
Diversion Services	745,000
Mental Health Block Grant	722,215
Mental Health Treatment Initiative	700,370
AODA Services	453,871
Child Protection Services	447,598
Subsidized Guardianship	446,000
Children and Family Support	398,835
Case Management Services	142,973
Childrens Long Term Care	142,832
Daycare Services	125,000
Teen Parenting	112,000

CONTRACTED & PROFESSIONAL SERVICES (CONT'D)

Service Provided	Annual Cost
Housing Assistance	105,557
Adult Protective Services	90,500
IMD Relocation Services	86,485
Fraud Consortium	66,306
Transportation	65,639
Lab Services	63,500
Domestic Violence Services	58,086
Homeless Sheltering	40,000
Sexual Abuse Treatment	26,000
Counseling Services	25,000
Interpreter Services	24,000
Background Checks	10,100
Stabilization Services	5,800
Program Incentives	5,400
Total Community Services	37,253,123

* The above stated figures represent an estimated amount of expenditure/revenue regarding impacted Purchase of Service Contracts under §46.036 Wis. Stats. All figures above mentioned are subject to amendment in actual accounting due to negotiations, increase or decrease in volume of services or variable unfixed costs (i.e., food, gasoline, utility costs).

Service Provided	Annual Cost
Temporary Nursing Staff	214,000
Therapy Services	200,500
Psychiatrist Coverage	97,100
Temporary Dietary Staff	42,410
Education and Training	11,000
Miscellaneous Services	6,302
Medical Services	6,000
Knife Sharpening	700
Bill Processing	500
Total CTC	578,512

Total Human Services 37,831,635

Service Provided	Annual Cost
Temporary Help-Covid Contact Tracers	319,178
EMS Services - Covid	250,000
STI Testing	20,000
Answering Service & Translation	10,920
Lead Hazard Investigation	7,000
Translation Services-Lead & Immunization	2,668
Alarm Monitoring	600
Lab Hood Certification	350
Total Public Health	610,716

OUTLAY

Description	Amount
Community Treatment Center	
HVAC Reserve, Landscaping & Foundation Repair	250,000
	250,000

STATEMENTS OF FUNDS

Community Services	Non-Spendable	Assigned Subsequent Years	Total
<u>Fund balances, 01/01/2021</u>	101,534	2,393,169	2,494,702
Projected revenues for 2021	-	67,304,429	67,304,429
Projected non-capital expenses for 2021	-	(66,977,066)	(66,977,066)
Projected capital purchases for 2021	-	-	-
Projected surplus (deficit) for 2021	-	327,363	327,363
Projected fund balances 01/01/2022	101,534	2,720,532	2,822,065
Budgeted revenues for 2022	-	69,597,611	69,597,611
Budgeted non-capital expenses for 2022	-	(69,597,611)	(69,597,611)
Projected fund balances 12/31/2022	101,534	2,720,532	2,822,065

Community Treatment Center	Unrestricted Equity for:			Total
	Operations	Prepaid Asset & Inventory	Capital Assets	
<u>Fund balances, 01/01/2021</u>	95,318	143,988	16,271,664	16,510,970
Projected revenues for 2021	14,961,619	-	-	14,961,619
Projected non-capital expenses for 2021	14,576,524	-	-	14,576,524
Projected depreciation/disposal expenses for 2021	-	-	(510,294)	(510,294)
Projected capital purchases for 2021	-	-	67,841	67,841
Projected surplus (deficit) for 2021	29,538,143	-	(442,453)	29,095,690
Projected fund balances 12/31/2021	29,633,461	143,988	15,829,211	45,606,660
Budgeted revenues for 2022	15,445,307	-	-	15,445,307
Budgeted non-capital expenses for 2022	15,195,307	-	-	15,195,307
Budgeted depreciation/disposal expenses for 2022	-	-	(515,071)	(515,071)
Budgeted capital purchases for 2022	-	-	250,000	250,000
Budgeted surplus (deficit) for 2022	30,640,614	-	(265,071)	30,375,543
Projected fund balances 12/31/2022	60,274,075	143,988	15,564,140	75,982,203

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Fund: 201 - Community Services					
REVENUES					
General property taxes	16,003,855	8,302,897	16,605,793	16,605,793	16,480,813
Federal grant revenue TAD grant	159,712	79,859	159,719	159,712	159,712
State grant and aid revenue	-	-	-	-	319,500
State grant and aid revenue LIHEAP Crisis Client Services	46,870	83,028	112,085	63,600	47,729
State grant and aid revenue LIHEAP General Operations	99,427	44,316	130,284	73,700	130,284
State grant and aid revenue LIHEAP Pub Benefits Crisis Srvc	69,695	-	-	-	-
State grant and aid revenue FS Non-Fed Fraud Prevention	58,995	27,546	55,092	54,400	55,092
State grant and aid revenue FS Non Fed Fraud Prevent Consort	28,719	16,577	33,154	33,560	33,154
State grant and aid revenue FS FPI Fed Fraud Prevention	77,641	41,147	68,500	85,000	85,000
State grant and aid revenue FS FPI Fed Fraud Prevent Consort	14,613	8,288	16,576	16,780	16,576
State grant and aid revenue MA FPI Fed Fraud Prevention	86,464	37,284	62,172	95,000	100,000
State grant and aid revenue MA FPI Fed Fraud Prevent Consort	19,404	8,288	16,576	16,780	16,576
State grant and aid revenue Fraud Contract	3,124	6,803	13,606	15,000	5,000
State grant and aid revenue Child Care Eligibility	36,128	19,705	36,000	36,000	36,000
State grant and aid revenue LIHEAP Operations - Outreach	38,861	-	-	55,400	-
State grant and aid revenue LIHEAP Wx Operations - Outreach	69,780	22,077	64,902	64,400	64,902
State grant and aid revenue IMAA State Share	893,697	445,989	898,708	900,000	913,708
State grant and aid revenue IMAA State Consortium	562,037	268,508	537,016	549,638	537,016
State grant and aid revenue IMAA Federal Share	1,837,583	1,016,985	2,033,970	2,028,273	2,106,470
State grant and aid revenue IMAA Federal Consortium	1,934,657	770,963	1,541,926	1,541,926	1,541,926
State grant and aid revenue IM FSET GPR MA	33,147	33,414	66,828	33,200	66,828
State grant and aid revenue IM FSET GPR MA Consortium	20,384	20,117	40,234	20,386	40,234
State grant and aid revenue IM FSET FED MA	33,146	33,414	66,828	33,200	66,828
State grant and aid revenue IM FSET FED MA Consortium	20,384	20,117	40,234	20,386	40,234
State grant and aid revenue Safe and Stable Families	66,620	33,310	66,620	66,620	66,620
State grant and aid revenue Adult Protective Services	188,635	94,317	188,634	188,634	188,634
State grant and aid revenue Youth Aids - Community	2,165,572	1,121,731	2,243,462	2,243,462	2,467,808
State grant and aid revenue Kinship Care Benefits	1,151,641	606,552	1,142,547	1,268,678	1,213,104
State grant and aid revenue Children's COP	30,540	21,151	207,310	80,000	207,310
State grant and aid revenue Kinship Care Assessments	90,963	60,656	104,726	104,726	121,311
State grant and aid revenue Community Mental Health	1,773,216	886,608	1,773,216	1,773,216	1,773,216
State grant and aid revenue CHIPS - Legal Federal	34,981	17,220	37,998	35,765	34,440
State grant and aid revenue Birth to Three Initiative	705,578	325,660	651,320	624,191	624,191
State grant and aid revenue DHS Basic County Allocation	5,842,649	2,922,870	5,845,740	5,837,472	5,837,472
State grant and aid revenue Mental Health Block Grant	98,340	49,170	98,340	98,340	98,340
State grant and aid revenue MHBG Supplemental	43,323	-	-	-	77,500
State grant and aid revenue AODA Block Grant	45,843	19,000	73,056	73,056	73,056
State grant and aid revenue TPR Adoption - Federal	43,143	25,207	43,208	49,121	50,371
State grant and aid revenue Urban Youth Prevention	4,187	5	-	50,000	-
State grant and aid revenue State/County Match	642,168	321,084	642,168	642,168	642,168
State grant and aid revenue CST Grant	60,000	30,000	60,000	60,000	60,000
State grant and aid revenue CST Supplemental	25,000	-	25,000	25,000	-
State grant and aid revenue Star SI Providers	1,226	-	-	-	-
State grant and aid revenue Youth Aids - Capacity Building	165,837	108,550	217,100	192,172	217,100
State grant and aid revenue WIMCR Settlement	906,145	409,092	818,189	818,189	818,189
State grant and aid revenue Child Care Admin and Operations	498,374	248,855	497,710	550,000	500,000
State grant and aid revenue TPA CLTS GPR Other	346,133	242,652	487,121	494,589	578,579
State grant and aid revenue TPA CLTS FED Other	513,974	354,572	711,799	722,411	847,494
State grant and aid revenue TPA AUTISM GPR	102,581	-	-	65,730	-
State grant and aid revenue TPA AUTISM FED OTHER	149,833	-	-	96,006	-
State grant and aid revenue CLTS Other CWA Admin GPR	139,556	103,613	333,294	192,355	296,261
State grant and aid revenue CLTS Other CWA Admin Fed	139,556	103,613	333,294	192,355	296,261
State grant and aid revenue CLTS Autism CWA Admin GPR	55,678	-	-	51,701	-
State grant and aid revenue CLTS Autism CWA Admin Fed	55,678	-	-	51,701	-
State grant and aid revenue Vol Med Refunds Consortium	-	(88)	(176)	-	-

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
State grant and aid revenue Prior Year Revenue	249,526	339,778	339,778	27,605	-
State grant and aid revenue Prior Year Revenue CCS	857,952	549,998	850,000	1,300,000	970,000
State grant and aid revenue Prior year revenue IM	374,408	175,000	350,001	350,000	350,000
State grant and aid revenue Cash Adjust TPA CLTS FS Match	(5,752)	-	-	(6,363)	-
State grant and aid revenue Youth aids - AODA	38,546	19,273	38,546	38,546	38,546
State grant and aid revenue FS Incentives	49,268	30,128	60,257	60,000	55,000
State grant and aid revenue AFDC Incentives	99	126	252	300	300
State grant and aid revenue MA Incentives	45,183	34,105	45,000	45,000	45,000
State grant and aid revenue Foster Parent Recruit & Retent	45,233	-	10,800	46,550	10,800
State grant and aid revenue Foster Parent Comp Federal	-	-	-	3,680	3,588
State grant and aid revenue DCF Basic County Allocation	4,192,897	2,131,452	4,260,484	4,260,484	4,262,900
State grant and aid revenue Chips Legal Rep	-	3,435	10,094	-	10,094
State grant and aid revenue COVID-19 Foster Care	176,385	39,000	39,000	-	-
State grant and aid revenue Targeted Safety Supports	282,236	159,395	379,300	371,066	379,300
State grant and aid revenue DCF State/County Match	338,600	170,766	341,532	343,950	341,534
State grant and aid revenue Commun Partnership Diversion YJ	22,568	30,336	234,198	244,927	244,927
State grant and aid revenue Crisis Improvement	-	-	40,194	40,194	40,194
State grant and aid revenue Mat Jail Setting	-	17,095	20,000	20,000	20,000
State grant and aid revenue AODA Treatment Services	208,209	104,105	255,695	255,695	255,695
State grant and aid revenue AODA Women's Treatment	38,130	4,556	36,528	36,528	36,528
State grant and aid revenue APS COVID-19	-	-	2,400	39,042	2,400
State grant and aid revenue TPA Vendor	4,459,836	2,363,157	4,566,111	4,020,396	4,566,111
State grant and aid revenue Out of State EM1	9,023	-	-	20,000	-
State grant and aid revenue CDBG	-	-	-	-	3,056,721
State grant and aid revenue Fraud Restitution	-	-	-	300	-
State grant and aid revenue Transition Navigator Planning	26,498	15,328	26,474	27,500	25,000
State grant and aid revenue WERA	-	2,732,271	7,907,949	-	6,257,190
Local grant revenue Elder abuse and neglect	63,001	39,292	62,039	62,039	62,039
Local grant revenue IDP funds - court	(5,235)	-	-	-	-
Licenses Marriage License	24,300	11,720	23,440	30,500	30,000
Other law/ordinance violations	201,281	109,621	219,242	232,074	219,242
Charges and fees FS Fraud Prevention	12,594	8,428	15,072	13,400	15,000
Charges and fees MA Fraud Prevention	13,783	8,483	15,072	16,000	15,000
Charges and fees Parental Fee - CLTS DD FED	41,339	25,224	50,448	46,449	55,866
Charges and fees Parental Fee-CLTS DD PF BCA FED	116	15	29	111	-
Charges and fees Parental Fee-CLTS PD FED	1,254	1,001	2,003	826	-
Charges and fees Parental Fee-CLTS PD PF BCA FED	831	-	-	1,107	-
Charges and fees Parental Fee-CLTS SED FED	7,478	3,352	6,705	6,001	-
Charges and fees Parental Fee-CLTS SED PF BCA FED	2	-	-	4	-
Charges and fees Service - foster care	416,678	188,023	376,045	370,000	440,000
Charges and fees Service - group home	4,850	1,205	2,410	4,500	4,500
Charges and fees Service - shelter care	15,687	11,881	23,763	25,570	27,000
Charges and fees Service - Child caring institute	57,479	39,516	72,859	80,000	105,000
Charges and fees Service - Step parent adoption	2,120	1,001	3,003	5,000	5,075
Charges and fees Service - birth to three	19,449	9,540	19,080	15,888	18,526
Charges and fees Collections MI crisis	917,021	491,916	983,832	890,000	972,000
Charges and fees IDP assessments	230,155	164,576	329,152	325,000	325,000
Charges and fees Drug court fees	9,705	7,306	36,613	97,000	54,053
Charges and fees Child Care Certifications	2,542	575	1,149	3,000	2,600
Charges and fees CLTS State Match	(50,071)	(29,577)	(59,154)	(62,100)	(55,866)
Charges and fees CLTS BCA Match	(946)	(15)	(37)	(848)	-
Charges and fees Protective payee program service	281,743	147,057	294,114	325,000	301,117
Charges and fees EM1 collections	19,570	40,631	53,000	17,000	53,000
Charges and fees Detox collections	2,414	300	600	3,250	600
Charges and fees Out-Stationed	58,773	-	-	-	-
Charges and fees Electronic monitoring	1,884	2,284	4,568	4,300	5,000
Charges and fees Service - state corrections	829	535	1,070	1,000	1,500

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Rent Buildings	3,900	1,500	3,600	3,600	3,600
Rent Housing	36,000	18,000	36,000	36,000	36,000
Intergovt charges	-	-	-	-	42,911
Intergovt charges Municipalities	-	10,665	21,330	90,000	120,000
Intergovt charges Oneida ICW	8,280	5,707	11,414	8,000	11,500
Intergovt charges Case Mgmts - CMI	113,407	38,761	92,250	132,000	105,000
Intergovt charges Case Mgmt - Base AODA	5,697	6,422	10,276	5,500	9,000
Intergovt charges Case Mgmt - CSP Brown	134,777	131,930	316,632	150,000	316,632
Intergovt charges CMI - Outpatient revenue	635,252	389,971	779,943	710,000	800,000
Intergovt charges Case Mgmt - CSP Vendor	379,484	241,758	483,518	374,000	483,518
Intergovt charges CCS Services	2,549,470	1,475,879	2,951,759	2,746,082	3,369,285
Intergovt charges CCS - children services	51,960	32,747	65,495	55,000	65,000
Intergovt charges AODA - clinic	1,251	58	(15)	2,591	-
Intergovt charges Provide case Mgmt	130,966	71,486	142,973	120,000	142,973
Intergovt charges Crisis - CFS	76,847	28,106	67,454	72,500	74,500
Intergovt charges Psychotherapy	62,555	35,845	71,689	70,000	71,700
Intergovt charges CM - birth to 3	115,540	51,761	103,522	134,460	134,270
Intergovt charges CM - family support	20,173	6,489	12,979	21,546	15,684
Intra-county charge	129,888	73,942	162,115	174,049	170,242
Intra-county charge Transportation	23,507	10,551	56,319	56,319	36,639
Miscellaneous	3,948	1,130	2,760	5,539	3,260
Miscellaneous Management revenue	208	204	408	1,000	500
Miscellaneous Prior year audit refunds	5,138	-	-	25,000	-
Miscellaneous Prior year	1,033	-	-	-	-
Donations	1,867	1,927	3,331	1,500	4,310
Donations Birth to 3	35	-	-	-	-
Transfer in	7,680	-	-	-	-
Transfer in HR	289,866	-	356,088	356,088	-
Transfer in Wages	226,305	-	-	-	-
REVENUES TOTAL	57,009,796	32,250,756	67,304,429	58,558,037	69,597,611

EXPENSES

Regular earnings	14,418,070	7,457,187	14,924,374	17,626,605	18,075,546
Regular earnings Urban Youth Prevention	280	-	-	-	-
Regular earnings Foster Parent Recruit & Retent	2,900	-	-	-	-
Regular earnings Certifications	28,154	12,723	25,447	-	-
Regular earnings CC Provider Fraud	1,398	4,534	9,067	-	-
Regular earnings CC Program Opps	15,295	6,881	13,762	-	-
Regular earnings Contra	(3,749,836)	(1,877,013)	(3,754,026)	-	-
Regular earnings Budget only	-	-	-	-	(31,631)
Regular earnings Accrued	-	195,430	-	-	-
Regular earnings Birth to 3	252,945	131,361	262,722	-	-
Regular earnings Call Center	255,534	111,745	223,491	-	-
Regular earnings CCS	305,375	225,395	450,789	-	-
Regular earnings COVID19 CIQS	115,179	-	-	-	-
Regular earnings CLTS	929,591	527,350	1,054,701	-	-
Regular earnings Coordinated Service Team	42,462	24,672	49,344	-	-
Regular earnings Coordinated Service Team Match	6,854	2,755	5,509	-	-
Regular earnings Elder Abuse	41,540	26,933	53,866	-	-
Regular earnings Kinship care	71,724	34,484	68,967	-	-
Regular earnings Medical Assistance Fraud	46,385	15,910	31,820	-	-
Regular earnings NON-CIQS	57,948	-	-	-	-
Regular earnings TAD Grant	184,751	96,480	192,960	-	-
Regular earnings Transition Navigator Planning	16,501	9,416	18,831	-	-
Regular earnings LIHEAP	179,328	87,061	174,122	-	-
Regular earnings Youth Aids AODA	60,947	31,841	63,682	-	-
Regular earnings Youth Aids Capacity Building	112,853	32,037	64,074	-	-

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Regular earnings Youth Aids Community	886,613	394,813	789,627	-	-
Paid leave earnings Vacation	819,563	322,489	644,975	-	-
Paid leave earnings Personal	241,480	124,658	249,316	-	-
Paid leave earnings Casual time used	130,329	57,835	115,670	-	-
Paid leave earnings Sick	3,052	-	-	-	-
Paid leave earnings Holiday	483,482	126,415	252,831	-	-
Paid leave earnings Other (funeral, jury duty, etc)	28,122	12,532	25,064	-	-
Paid leave earnings Disability	34,175	55,174	110,347	-	-
Paid leave earnings Workers comp	3,671	-	-	-	-
Premium	-	105,400	210,800	105,400	-
Premium Overtime	106,811	58,683	117,365	66,723	66,723
Premium Casual time payout	165,201	1,628	3,256	-	-
Premium Shift differential	12,476	5,828	11,655	12,000	12,000
Premium Holiday worked	21,554	5,079	10,159	-	-
Case Mgmt Costs	826	-	-	-	-
Case Management Costs TSSF	128,961	100,622	201,245	-	-
Regular earnings - turnover savings	-	-	-	(487,580)	(367,423)
Salaries reimbursement Short term disability	(38,158)	(52,389)	(104,779)	-	-
Fringe benefits	-	-	3,000	-	-
Fringe benefits Urban Youth Prevention	65	-	-	-	-
Fringe benefits FICA	1,186,255	603,145	1,206,290	1,321,917	1,379,160
Fringe benefits Unemployment comp	16,441	8,284	16,570	18,305	19,081
Fringe benefits Health insurance	3,093,004	1,851,199	3,702,401	3,430,412	3,835,245
Fringe benefits Dental Insurance	251,316	150,078	300,153	278,384	307,844
Fringe benefits Life Insurance	11,372	7,373	14,747	10,594	11,840
Fringe benefits LT disability insurance	57,920	30,675	61,350	68,615	72,558
Fringe benefits ST disability insurance	81,205	43,010	86,019	97,643	103,529
Fringe benefits Workers comp insurance	74,105	38,834	77,669	74,912	74,494
Fringe benefits Retirement	1,094,255	551,782	1,103,565	1,170,847	1,216,632
Fringe benefits Foster Parent Recruit & Retent	1,143	-	-	-	-
Fringe benefits Certifications	15,817	7,758	15,515	-	-
Fringe benefits CC Provider Fraud	693	2,470	4,939	-	-
Fringe benefits CC Programs Opps	8,552	4,281	8,563	-	-
Fringe benefits Contra	(1,359,398)	(719,748)	(1,439,494)	-	-
Fringe benefits Accrued	-	72,789	-	-	-
Fringe benefits Birth to 3	85,070	45,139	90,277	-	-
Fringe benefits Call Center	113,564	55,550	111,101	-	-
Fringe benefits CCS	101,115	88,948	177,897	-	-
Fringe benefits COVID19 CIQS	37,270	-	-	-	-
Fringe benefits CLTS	381,906	226,554	453,108	-	-
Fringe benefits Coordinated Service Team	20,538	7,919	15,837	-	-
Fringe benefits Coordinated Service Team Match	2,125	948	1,896	-	-
Fringe benefits Elder Abuse	11,536	7,739	15,477	-	-
Fringe benefits Kinship care	26,674	14,725	29,450	-	-
Fringe benefits Medical Assistance Fraud	22,413	9,348	18,695	-	-
Fringe benefits NON-CIQS	15,908	-	-	-	-
Fringe benefits Tad Grant Match	78,044	41,816	83,632	-	-
Fringe benefits Transition Navigator Planning	9,060	5,298	10,596	-	-
Fringe benefits LIHEAP	79,545	43,354	86,709	-	-
Fringe benefits Youth Aids AODA	19,241	9,861	19,722	-	-
Fringe benefits Youth Aids Capacity Building	35,890	10,114	20,229	-	-
Fringe benefits Youth Aids Community	293,231	137,926	275,852	-	-
Fringe benefits - turnover savings	-	-	-	(68,259)	(146,517)
Fringe benefits - Budget only	-	-	-	158,115	(10,268)
Training and education	22,989	18,999	26,961	42,200	43,700
Training and education Match	9,050	4,700	9,400	10,000	11,500
Training and education CCS	-	-	-	-	1,400

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Supplies	43,777	27,981	58,058	72,680	62,779
Supplies Office	26,265	10,976	27,378	30,500	26,500
Supplies Cleaning and household	4,589	1,858	3,715	2,000	1,500
Supplies Postage	41,519	16,038	31,984	39,600	30,150
Supplies Postage - Crisis	61	41	82	200	200
Supplies Postage - Outreach	598	330	659	1,500	-
Supplies Recreation and program	1,925	1,220	2,000	2,000	2,000
Supplies Shelter care	6,146	3,710	7,000	7,000	7,000
Supplies Program	1,507	1,036	2,072	3,000	2,500
Supplies Family Visitation	2,168	650	1,299	2,000	2,000
Supplies CCS	-	2,735	2,750	2,825	5,666
Supplies COVID	7,680	7,605	7,605	-	-
Supplies Crisis	388	-	200	1,000	500
Supplies Outreach	-	20	40	-	-
Supplies TAD Grant	280	-	-	500	500
Food	20,567	8,107	16,214	21,000	21,000
Printing	16	111	221	-	250
Dues and memberships	8,122	6,364	8,378	9,600	8,550
Maintenance agreement Software	243,325	112,292	223,726	337,224	299,376
Repairs and maintenance Equipment	989	-	1,978	3,856	2,478
Repairs and maintenance Vehicle	4,398	2,887	5,774	5,500	-
Repairs and maintenance Building	18,262	1,226	2,453	5,500	30,500
Vehicle/equipment Gas, oil, etc.	2,989	2,824	5,648	7,600	4,900
Advertising and public notice	68	-	250	250	250
Books, periodicals, subscription	2,045	205	2,372	2,261	2,166
Software/Licenses	6,583	2,200	6,200	6,200	6,700
Travel and training	78,599	42,032	91,314	159,850	142,200
Travel and training Urban Youth Prevention	-	-	-	500	-
Travel and training Volunteer	14,546	11,189	22,378	55,000	40,000
Travel and training Contra	(29,430)	(9,948)	(19,897)	(18,950)	-
Travel and training Birth to 3	1,759	15	30	5,000	-
Travel and training CCS Training	3,335	288	3,549	6,135	10,000
Travel and training CLTS TPA	26,165	9,645	19,290	12,000	-
Travel and training Coordinated Service Team	146	18	36	1,000	1,000
Travel and training Elder Abuse	426	-	-	-	-
Travel and training TAD Grant	2,784	-	-	2,784	2,784
Volunteer expense	-	(3,619)	(7,237)	280	280
Miscellaneous	3,900	680	2,000	5,000	4,000
Service fees	2,676	1,339	2,679	3,500	3,000
Equipment - nonoutlay	81,339	19,055	39,114	11,420	19,800
Telephone	7,648	4,005	8,011	7,825	18,962
Telephone cell	79,680	34,658	81,900	69,543	91,176
Telephone Birth to 3	1,179	571	1,371	900	-
Telephone CCS	-	-	-	-	2,016
Telephone Children's Long-Term Support	6,048	3,458	8,299	4,480	-
Indirect cost	369,712	497,291	994,583	994,583	780,687
Intra-county expense Technology services	1,080,975	703,930	1,128,131	1,128,131	1,194,582
Intra-county expense Insurance	200,006	107,337	214,674	214,674	255,730
Intra-county expense Other departmental	560,784	248,991	514,571	540,163	530,593
Intra-county expense Urban Youth Prevention	550	-	-	-	-
Intra-county expense HHS - Chips	-	3,435	10,094	-	10,094
Intra-county expense CHIPS Corp Counsel	114,786	55,731	111,462	103,424	108,534
Intra-county expense CHIPS paralegal	29,285	14,636	29,272	29,039	29,826
Intra-county expense TPR Corp Counsel	98,978	48,418	96,836	100,228	102,370
Intra-county expense TPR paralegal	14,555	8,435	16,869	29,039	29,826
Intra-county expense Highway	1,710	-	-	3,000	2,500
Intra-county expense Copy center	11,990	3,879	7,870	18,511	8,804

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Intra-county expense Copy Center Crisis	30	23	47	-	50
Intra-county expense Copy Center Outreach	371	458	916	700	1,000
Intra-county expense Departmental copiers	43,100	21,550	43,100	43,100	43,100
Intra-county expense Document center	14,384	10,144	20,289	21,521	20,848
Intra-county expense Fleet Mgmt	-	-	-	-	19,500
Intra-county expense Rent	729,109	336,208	712,416	672,416	712,416
Contracted services	230,610	98,262	207,429	264,300	259,500
Contracted services IM Consortium	2,496,694	1,039,471	2,078,945	2,091,588	2,079,121
Contracted services IM Consortium Supplemental	40,768	40,234	80,468	40,748	80,468
Contracted services Voluntary Medicaid Refnd Consort	-	(88)	(176)	-	(176)
Contracted services Child Care Client Fraud Consort	28,719	7,085	14,170	19,088	14,170
Contracted services Fraud Consortium Food Share	14,613	12,983	25,966	21,074	25,966
Contracted services Fraud Consortium MA	19,404	13,085	26,170	26,958	26,170
Contracted services WERA	-	-	7,892,949	-	6,242,190
Refund Foster Care	(4,334)	(2,858)	(2,115)	-	-
Refund Child Caring Institute	(712)	(473)	(473)	-	-
Outlay	90,074	-	-	-	-
Outlay Equipment	-	-	-	13,500	-
Purchased Services	648,772	2,940,519	522,716	695,885	4,324,782
Purchased Services LIHEAP crisis client services	-	-	200	2,500	400
Purchased Services LIHEAP public benefits outreach	-	-	200	2,500	400
Purchased Services Child and Adult Emergency	767	188	451	2,500	451
Purchased Services Background checks	7,026	4,362	10,468	8,300	7,600
Purchased Services Prior Year Expenses	-	574	574	-	-
Purchased Services Provider Case Mgmt	95,055	71,486	142,973	120,000	142,973
Purchased Services Foster Parent Recruit & Retent	41,189	-	10,800	46,550	10,800
Purchased Services Chips Out of Home	-	14,794	37,878	-	37,878
Purchased Services Chips In Home	-	4,615	13,336	-	13,336
Purchased Services Client Rep CHIPS Contra	-	(19,409)	(51,214)	-	(51,214)
Purchased Services Foster Care GH & RCC Covid Costs	177,667	9,874	(39,000)	-	-
Purchased Services IL Supports Stimulus	-	572	1,373	-	1,373
Purchased Services TSSF Time Limited Resources	103,523	62,481	149,954	185,000	149,954
Purchased Services TSSF Unlimited Resources	80,573	27,127	65,104	86,066	65,104
Purchased Services Comm Partnership Diversion YJ	22,568	85,082	234,198	244,927	244,927
Purchased Services APS COVID-19	-	-	-	39,042	-
Purchased Services Youth Primary Prevention	3,175	-	-	33,500	-
Purchased Services Cost Center Clearing Account	(4,794)	-	-	(6,363)	-
Purchased Services TSSF Match	30,297	8,867	41,172	36,698	41,172
Purchased Services Accrued Expense	-	1,762,832	-	-	-
Purchased Services Foster Home - Delinquent Status	203,734	74,290	178,296	140,000	150,000
Purchased Services Foster Home - Abused & Neglected	1,724,926	718,160	1,723,585	1,740,000	1,600,000
Purchased Services Foster Home -Children & Families	18,175	16,021	32,042	28,500	32,042
Purchased Services Group Home - Delinquent Status	-	-	-	62,500	-
Purchased Services RCC - Delinquent Status Offender	1,610,443	729,231	1,648,373	1,465,890	1,601,599
Purchased Services RCC - Abused and Neglected Child	590,239	659,496	1,540,787	325,000	580,000
Purchased Services RCC - Children & Families	85,178	-	-	189,200	170,000
Purchased Services AODA Block Grant	33,041	30,500	73,200	55,000	73,200
Purchased Services AODA Levy	23,147	7,416	18,500	75,000	50,000
Purchased Services AODA Treatment Services	235,734	114,226	274,143	275,000	274,143
Purchased Services AODA Women's Treatment	38,130	7,828	36,528	36,528	36,528
Purchased Services APS levy	7,624	2,315	5,557	13,000	19,500
Purchased Services Autism - DD Intensive	842	906	-	13,000	-
Purchased Services Autism DD - on-going	3,930	2,150	-	16,500	-
Purchased Services Autism MH - intensive	1,196	458	-	13,000	-
Purchased Services Autism MH - ongoing	78	-	-	2,500	-
Purchased Services Beacon Center Child Visitation	18,336	9,336	19,020	19,020	19,368
Purchased Services Bed Hold - Abused and Neglected	37,555	13,455	31,445	80,000	72,000

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Purchased Services Birth to Three Initiative	850,804	289,124	867,373	899,971	864,000
Purchased Services Child Advocacy Center	100,000	50,000	100,000	100,000	100,000
Purchased Services POCAN Operation - Healthy Family	34,613	17,307	34,613	34,613	34,613
Purchased Services CCS Services	1,740,043	626,583	1,735,531	2,000,286	1,735,531
Purchased Services Children & Family Services	1,090	1,228	2,948	2,000	2,948
Purchased Services CLTS - DD State Match	175,827	49,259	99,725	265,000	99,725
Purchased Services CLTS COP Match	4,794	-	-	6,363	-
Purchased Services Community Mental Health Programs	2,015,142	865,410	2,076,983	1,994,400	2,076,983
Purchased Services Chronic Mentally Ill-BCA/Levy	1,814,549	613,121	1,471,490	1,500,000	856,490
Purchased Services Chronically Mentally Ill - CTC	704,900	352,596	772,410	777,892	772,410
Purchased Services COP Children	22,987	20,715	49,716	60,894	43,107
Purchased Services COPC Admin	150	-	-	1,500	-
Purchased Services Counseling	14,590	1,435	3,444	25,000	25,000
Purchased Services Child Daycare	100,878	89,346	214,430	100,000	125,000
Purchased Services Coordinated Service Team	2,319	4,902	11,764	5,000	5,000
Purchased Services CST Supplemental Funds	31,928	-	25,000	25,000	-
Purchased Services APS CTC CBRF	-	-	-	12,500	6,000
Purchased Services Diversion Facility	739,951	375,592	745,000	745,000	745,000
Purchased Services DNA Testing	1,480	368	883	1,500	1,500
Purchased Services Donated Funds	781	521	521	1,500	1,500
Purchased Services Domestic Violence Program	58,086	29,043	58,086	58,086	58,086
Purchased Services Elder Abuse	20,491	4,442	17,000	70,000	65,000
Purchased Services Family Care Maint of Effort	2,074,985	1,037,493	2,074,985	2,074,985	2,074,985
Purchased Services Foster Parent Comp Training	-	-	-	9,200	9,200
Purchased Services Safe and Stable Families Grant	66,620	33,310	66,620	66,620	66,620
Purchased Services AWD0J Finger Printing Background	4,253	1,352	3,244	2,300	2,500
Purchased Services Foster Parent Recruit and Retent	2,475	448	2,500	2,500	2,500
Purchased Services Family Recovery Court	7,940	8,100	19,441	5,000	15,000
Purchased Services Guardians	442,680	185,058	432,273	423,000	446,000
Purchased Services Children & Familes Inc Fund	268,104	134,052	268,104	268,104	268,104
Purchased Services Housing Assistance	60,147	44,152	92,160	83,000	105,557
Purchased Services Homeless Shelter Program	40,000	20,000	40,000	40,000	40,000
Purchased Services Human Trafficking	-	-	-	87,850	-
Purchased Services IMD-OBRA Relocations	131,133	36,035	86,485	108,000	86,485
Purchased Services Interpreter	19,203	6,522	20,086	24,000	24,000
Purchased Services Kinship Care Benefits	1,151,640	571,273	1,142,547	1,268,678	1,213,104
Purchased Services Labs	59,393	13,851	33,243	62,000	20,000
Purchased Services LABS TAD Grant	-	-	-	-	42,000
Purchased Services Mat Jail Setting	-	17,095	20,000	20,000	20,000
Purchased Services Prescription medications	118	-	-	-	-
Purchased Services Mental Health Block Grant	697,245	240,737	722,215	680,000	722,215
Purchased Services MHBG Supplemental	43,322	-	-	-	-
Purchased Services Other Purch Services-Foster Care	689,893	273,858	657,260	530,000	575,000
Purchased Services NEW Partnership - Child/Families	11,550	-	11,550	11,550	11,550
Purchased Services Parent Pals	-	3,649	-	-	-
Purchased Services Program Incentives	1,737	1,241	2,979	5,400	5,400
Purchased Services Prior Year Expense	(35,712)	(22,701)	(22,701)	-	-
Purchased Services Prior Year Expense	(154,377)	-	-	-	-
Purchased Services Residential Treatment	18,000	952	2,285	36,000	36,000
Purchased Services Sexual Abuse Treatment	30,384	12,748	25,995	28,000	26,000
Purchased Services State MH stay charges	1,509,564	930,191	1,766,254	1,483,000	1,675,000
Purchased Services Transition Navigator Planning	1,497	614	1,474	2,500	-
Purchased Services TPA Vendors	4,459,788	2,363,157	4,726,314	4,020,396	4,726,314
Purchased Services Teen Parenting	73,703	-	56,000	112,000	112,000
Purchased Services Transportation	51,246	25,281	89,896	85,919	65,639
Purchased Services Wrap Around Services	1,019,873	555,779	1,045,868	828,306	940,000
Purchased Services Youth Aids - Capacity Building	14,746	8,217	19,720	20,000	18,000

HEALTH & HUMAN SERVICES - COMMUNITY SERVICES 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Purchased Services Youth Aids - AODA	2,281	1,109	2,662	10,400	5,000
Purchased Services Youth Aids - Corrections	106,470	201,465	483,516	250,000	851,180
AMSO-Agency Mgmt Support & Overhead FS Fraud Prevention	20,408	12,004	24,008	24,179	24,587
AMSO-Agency Mgmt Support & Overhead MA Fraud Prevention	22,075	11,953	23,906	27,062	24,481
AMSO-Agency Mgmt Support & Overhead IMAA	745,592	449,218	898,436	919,976	920,054
AMSO-Agency Mgmt Support & Overhead APS	238,410	123,089	246,178	295,002	242,494
AMSO-Agency Mgmt Support & Overhead CCOP	823	430	860	1,582	1,683
AMSO-Agency Mgmt Support & Overhead CCS	360,113	184,992	369,984	473,978	497,825
AMSO-Agency Mgmt Support & Overhead CMHP	21,282	11,127	22,254	20,588	35,564
AMSO-Agency Mgmt Support & Overhead CST Expansion	7,902	3,914	7,827	8,792	14,727
AMSO-Agency Mgmt Support & Overhead Birth to 3	96,825	47,099	94,198	91,867	206,773
AMSO-Agency Mgmt Support & Overhead Birth to 3 non-reportable	44,189	27,388	54,776	-	54,776
AMSO-Agency Mgmt Support & Overhead Basic County	1,378,278	753,066	1,506,132	1,486,357	1,501,160
AMSO-Agency Mgmt Support & Overhead MHBG	69,960	36,536	73,072	61,276	152,160
AMSO-Agency Mgmt Support & Overhead AODA Block Grant	1,574	824	1,648	1,890	1,807
AMSO-Agency Mgmt Support & Overhead Urban Youth Prevention	116	8	-	-	-
AMSO-Agency Mgmt Support & Overhead CLTS Other	121,343	175,544	351,088	179,474	351,991
AMSO-Agency Mgmt Support & Overhead CLTS Autism	102,788	-	-	152,030	-
AMSO-Agency Mgmt Support & Overhead Not Reportable AMSO	44,919	22,876	45,753	48,640	42,175
AMSO-Agency Mgmt Support & Overhead Kinship Care	20,221	10,219	20,438	23,635	20,424
AMSO-Agency Mgmt Support & Overhead Foster Parent Comp Training	-	-	-	23	-
AMSO-Agency Mgmt Support & Overhead Children & Families BCA	1,284,849	710,939	1,421,878	1,510,023	1,469,775
AMSO-Agency Mgmt Support & Overhead Child Care Cert & Eligibility	104,484	63,049	126,098	135,520	129,131
AMSO-Agency Mgmt Support & Overhead Contra	(5,051,908)	(2,849,411)	(5,698,806)	(5,896,417)	(6,109,941)
AMSO-Agency Mgmt Support & Overhead ADRC	395	206	412	736	751
AMSO-Agency Mgmt Support & Overhead LIHEAP	65,416	43,558	87,116	75,701	89,213
AMSO-Agency Mgmt Support & Overhead TAD Grant	(599)	5,411	10,822	14,307	27,993
AMSO-Agency Mgmt Support & Overhead TAD Grant Excess Match	37,056	14,214	28,428	28,429	14,214
AMSO-Agency Mgmt Support & Overhead YA AODA	15,987	9,792	19,584	17,438	19,901
AMSO-Agency Mgmt Support & Overhead YA Community Intervention Prog	35,799	18,202	36,404	44,969	37,554
AMSO-Agency Mgmt Support & Overhead YA Community Aids	211,706	113,753	227,506	252,943	228,812
Allocated SPLIT Expense FS Fraud Prevention	88,613	40,386	80,772	87,677	80,772
Allocated SPLIT Expense MA Fraud Prevention	95,848	40,210	80,420	98,123	80,420
Allocated SPLIT Expense Childcare Certifications	1,338	342	684	3,179	684
Allocated SPLIT Expense Childcare Eligibility	789	204	408	1,721	408
Allocated SPLIT Expense Childcare Fraud	1,034	6,645	13,290	1,723	13,290
Allocated SPLIT Expense CLTS Other	121,156	47,717	95,435	-	95,435
Allocated SPLIT Expense CLTS Autism	46,650	-	-	-	-
Allocated SPLIT Expense Children and Families BCA	5,114	2,487	4,974	7,631	4,974
Allocated SPLIT Expense Contra	(371,919)	(142,686)	(285,373)	(215,451)	(285,373)
Allocated SPLIT Expense YA AODA	1,107	540	1,080	1,356	1,080
Allocated SPLIT Expense YA Community Interv Program	1,819	726	1,452	2,529	1,452
Allocated SPLIT Expense YA Community Aids	8,447	3,429	6,858	11,512	6,858
EXPENSES TOTAL	56,376,906	32,904,566	66,977,066	58,584,637	69,597,611
REVENUE GRAND TOTALS:	57,009,796	32,250,756	67,304,429	58,558,037	69,597,611
EXPENSE GRAND TOTALS:	56,376,906	32,904,566	66,977,066	58,584,637	69,597,611
NET GRAND TOTALS:	632,889	(653,809)	327,363	(26,600)	-

HEALTH & HUMAN SERVICES - CTC 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Fund: 630 - CTC					
REVENUES					
General property taxes	3,364,317	1,702,499	3,404,997	3,404,997	3,644,187
Capital asset disposal gain	-	615	1,231	-	-
State grant and aid revenue Supplemental	1,234,000	563,624	1,122,486	970,500	1,289,700
State grant and aid revenue CARES Act	1,020,188	-	-	-	-
Charges and fees	3,766	1,033	2,066	5,000	2,000
Charges and fees Daily Rate	4,561,600	2,481,345	4,962,689	4,939,017	5,170,000
Charges and fees MD NP hospital	305,525	163,692	327,383	301,500	326,500
Charges and fees MD NP nursing home	-	-	-	150,000	-
Charges and fees Private Pay	612,021	426,013	852,025	450,000	500,000
Charges and fees Bad debts	(1,287,938)	(638,989)	(1,291,173)	(1,705,000)	(1,716,500)
Sales Vending machine	17	2	4	20	20
Sales Copy machine use	1,497	775	1,549	1,500	1,500
Sales Resident store	2,780	1,048	2,096	3,500	3,000
Sales Meals	2,262	1,265	2,531	2,000	2,000
Sales Postage	61	52	104	150	100
Intergovt charges State	7,189,919	3,314,330	7,039,330	7,490,902	7,590,000
Intergovt charges Medicare A services	169,850	171,488	200,000	40,000	150,000
Intergovt charges Medicare B services	325,605	238,242	476,484	200,000	325,000
Intergovt charges Active treatment	31,644	19,053	38,106	30,000	30,000
Intergovt charges Bad debts	(3,417,678)	(1,801,788)	(3,603,575)	(3,500,000)	(3,210,464)
Intra-county charge	-	-	-	-	30,000
Intra-county charge Rent	219,155	81,231	162,462	162,462	160,931
Intra-county charge Special revenue fund	1,018,880	491,505	983,009	1,055,709	1,046,533
Miscellaneous	2,446	1,292	2,583	1,400	800
Donations	61,227	2,257	4,514	-	100,000
Capital Contribution Transfer	1,312,635	-	-	-	-
Transfer in	-	183,556	183,556	-	-
Transfer in HR	108,582	-	87,162	87,162	-
Transfer in Wages	5,922	-	-	-	-
REVENUES TOTAL	16,848,282	7,404,138	14,961,619	14,090,819	15,445,307

EXPENSES

Cost of sales Resident store	1,634	1,464	2,929	2,000	2,500
Regular earnings	(292,664)	40,216	80,431	4,638,348	4,961,724
Regular earnings Nurse practitioner	16,117	10,833	21,666	84,833	84,833
Regular earnings Mgt & supervisors	891,414	441,406	882,812	443,039	430,481
Regular earnings RN	992,127	506,433	1,012,866	96,720	19,552
Regular earnings LPN	496,578	234,744	469,487	94,806	124,804
Regular earnings Nursing assistants	1,875,866	932,395	1,864,791	447,477	132,696
Regular earnings Physicians	396,074	200,789	401,578	-	-
Regular earnings Support staff	925,611	463,364	926,728	762,079	863,469
Regular earnings Social worker	216,532	108,256	216,512	239,882	242,749
Regular earnings Student	4,235	1,669	3,337	17,680	8,840
Regular earnings Other professional staff	184,386	77,821	155,642	295,519	283,279
Regular earnings Staff psychiatrist call	162,600	64,600	129,200	137,534	137,534
Regular earnings Budget only	-	-	-	(62,777)	-
Regular earnings Accrued	-	78,518	157,036	-	-
Regular earnings COVID	405,653	-	-	-	-
Paid leave earnings Vacation	30,445	7,015	14,029	-	-
Paid leave earnings Vacation Mgt &	41,514	22,803	45,606	-	-
Paid leave earnings Vacation RN	41,703	16,689	33,379	-	-
Paid leave earnings Vacation LPN	21,187	4,619	9,237	-	-
Paid leave earnings Vacation Nursing	104,697	36,496	72,992	-	-
Paid leave earnings Vacation Physicians	22,403	5,105	10,210	-	-
Paid leave earnings Vacation Support staff	57,892	16,822	33,645	-	-
Paid leave earnings Vacation Social worker	5,146	5,603	11,207	-	-

HEALTH & HUMAN SERVICES - CTC 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Paid leave earnings Vacation Othr	6,904	3,798	7,595	-	-
Paid leave earnings Personal	786	963	1,927	-	-
Paid leave earnings Personal Mgt &	14,267	7,919	15,837	-	-
Paid leave earnings Personal RN	13,250	5,749	11,498	-	-
Paid leave earnings Personal LPN	5,997	3,886	7,772	-	-
Paid leave earnings Personal Nursing	28,701	14,792	29,585	-	-
Paid leave earnings Personal Physicians	7,105	5,105	10,210	-	-
Paid leave earnings Personal Support staff	14,366	9,566	19,132	-	-
Paid leave earnings Personal Social worker	3,289	1,937	3,873	-	-
Paid leave earnings Personal Othr	3,191	2,371	4,742	-	-
Paid leave earnings Casual time used	1,232	538	1,077	-	-
Paid leave earnings Casual Mgt & supervisors	7,073	3,598	7,197	-	-
Paid leave earnings Casual RN	10,860	7,570	86,142	-	-
Paid leave earnings Casual LPN	5,699	4,309	8,618	-	-
Paid leave earnings Casual Nursing assistants	25,249	16,756	33,511	-	-
Paid leave earnings Casual Support staff	9,409	4,920	9,840	-	-
Paid leave earnings Casual Social worker	2,397	1,285	2,570	-	-
Paid leave earnings Casual Othr professional	1,669	1,333	2,666	-	-
Paid leave earnings Sick	(286)	934	1,869	-	-
Paid leave earnings Sick Nursing assistants	925	1,096	2,193	-	-
Paid leave earnings Holiday	2,095	532	1,064	-	-
Paid leave earnings Holiday Mgt & supervisors	29,575	7,818	15,637	-	-
Paid leave earnings Holiday RN	24,026	5,471	10,941	-	-
Paid leave earnings Holiday LPN	12,846	2,931	5,862	-	-
Paid leave earnings Holiday Nursing	56,725	13,072	26,143	-	-
Paid leave earnings Holiday Physicians	13,404	3,403	6,806	-	-
Paid leave earnings Holiday Support staff	29,685	7,381	14,760	-	-
Paid leave earnings Holiday Social worker	6,211	1,573	3,145	-	-
Paid leave earnings Holiday Othr professional	6,211	1,536	3,071	-	-
Paid leave earnings Other Mgt & supervisors	1,307	-	-	-	-
Paid leave earnings Other RN	2,133	1,037	2,073	-	-
Paid leave earnings Other LPN	912	370	741	-	-
Paid leave earnings Other Nursing assistants	3,440	2,551	5,101	-	-
Paid leave earnings Other Support staff	3,166	859	1,719	-	-
Paid leave earnings Other Social worker	227	188	376	-	-
Paid leave earnings Other Othr professional	532	-	-	-	-
Paid leave earnings Disability	30,051	10,441	20,883	-	-
Paid leave earnings Workers comp	-	4,134	8,267	-	-
Premium	-	47,600	95,200	47,800	-
Premium Overtime	7,112	735	1,471	197,960	239,570
Premium Overtime MGT	1,103	-	-	-	-
Premium Overtime RN	85,139	32,214	64,429	-	-
Premium Overtime LPN	63,891	17,503	35,006	-	-
Premium Overtime Nursing assistants	276,234	130,157	260,315	-	-
Premium Overtime Support staff	39,280	22,139	44,279	-	-
Premium Overtime Social worker	2,692	1,224	2,449	-	-
Premium Casual time payout	46,919	(1,254)	(2,509)	-	-
Premium Shift differential	12	14	29	41,700	453,091
Premium Shift differential RN	7,681	3,605	7,210	-	-
Premium Shift differential LPN	2,502	1,068	2,137	-	-
Premium Shift differential Nursing Asst	14,524	6,796	13,591	-	-
Premium Shift differential Support staff	920	511	1,021	-	-
Premium Holiday worked	583	-	-	-	-
Salaries reimbursement Short term disability	(34,442)	(10,966)	(21,932)	-	-
Fringe benefits	(120,368)	-	-	-	-
Fringe benefits FICA	530,517	263,069	526,137	546,478	583,951
Fringe benefits Unemployment comp	7,585	3,636	7,274	7,684	8,396
Fringe benefits Health insurance	1,038,927	575,279	1,150,560	1,093,880	1,319,671

HEALTH & HUMAN SERVICES - CTC 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Fringe benefits Dental Insurance	89,757	48,596	97,193	91,730	107,492
Fringe benefits Life Insurance	6,836	4,254	8,508	6,333	5,572
Fringe benefits LT disability insurance	20,973	10,536	21,072	24,422	24,978
Fringe benefits ST disability insurance	29,405	14,771	29,543	34,422	35,871
Fringe benefits Workers comp insurance	153,130	78,905	158,577	157,810	161,533
Fringe benefits Retirement	453,612	213,372	426,744	438,912	448,013
Fringe benefits Pension adjust	104,454	-	-	-	-
Fringe benefits Accrued	-	23,567	47,134	161	-
Fringe benefits COVID	127,589	-	-	-	-
Fringe benefits - Budget only	-	-	-	29,489	-
Training and education	5,417	2,653	4,188	11,950	13,739
Supplies	46,881	17,588	40,281	69,450	60,850
Supplies Office	6,601	4,327	8,654	7,634	8,575
Supplies Cleaning and household	14,516	7,346	14,693	13,500	14,500
Supplies Postage	6,825	3,144	6,287	8,500	8,000
Supplies Personal	6,999	2,862	5,724	7,000	7,000
Supplies COVID	80,596	45,140	90,280	-	30,000
Food	243,049	111,021	222,042	250,000	250,000
Food Nutrition supplements	28,451	19,436	38,872	27,000	35,000
Printing	1,367	809	1,618	800	1,000
Dues and memberships	217	25	50	450	450
Maintenance agreement Software	221,657	97,757	195,515	233,916	260,595
Repairs and maintenance Equipment	17,090	11,266	22,533	22,500	19,573
Repairs and maintenance Vehicle	200	25	51	450	100
Repairs and maintenance Building	40,040	1,790	3,580	25,000	25,000
Vehicle/equipment Gas, oil, etc.	597	540	1,079	1,100	1,100
Rental Equipment	13,305	8,315	16,630	10,000	15,000
Books, periodicals, subscriptions	11,071	4,787	9,573	6,950	8,400
Travel and training	383	-	-	3,725	4,826
Travel and training Inpatient	6,151	1,509	3,019	8,500	9,000
Permits	180	-	-	-	200
Permits NH license	378	-	-	400	128,500
Permits Hospital	288	-	-	400	244
Special events	303	-	-	2,000	2,000
Miscellaneous	2,409	580	2,110	2,400	2,600
Service fees	5,848	2,421	4,843	5,800	5,800
Equipment - nonoutlay	65,085	16,363	32,726	82,000	64,000
Special assessments	2,753	-	-	2,800	3,945
Insurance MHC pro liability premium	26,954	14,719	29,437	23,100	28,268
State assessment	128,520	64,260	128,520	128,520	-
Telephone	8,278	3,850	7,699	7,500	8,300
Telephone cell	4,814	2,959	5,917	4,200	4,800
Indirect cost	500,554	225,860	451,721	451,721	588,439
Intra-county expense Technology Services	392,696	254,615	509,230	406,659	395,996
Intra-county expense Insurance	76,068	60,009	120,018	120,018	134,376
Intra-county expense Other departmental	125,700	92,265	184,531	128,000	220,242
Intra-county expense Highway	477	-	-	4,000	2,000
Intra-county expense Copy Center	4,630	2,455	4,911	1,500	4,841
Intra-county expense Departmental copiers	18,635	9,318	18,635	18,635	18,635
Intra-county expense Facility Mgmt	1,233,938	595,938	1,191,876	1,270,712	1,255,699
Intra-county expense Document Center	4,763	2,790	5,579	5,919	5,603
Intra-county expense Fleet Mgmt	-	-	-	-	-
Contracted services	200,159	100,908	201,816	230,700	197,302
Contracted services Physician cal	42,300	25,150	50,300	42,000	50,300
Contracted services Medicare	31,213	31,818	63,636	10,000	60,000
Contracted services Occupational Therapy	10,006	7,316	14,633	7,000	13,000
Contracted services Physical Therapy	480	1,093	2,186	500	2,000
Contracted services Speech Therapy	112	21	42	500	500

HEALTH & HUMAN SERVICES - CTC 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Temporary replacement help	331,733	153,008	306,016	210,189	241,410
Medical supplies	6,600	2,656	5,313	6,000	6,700
Medical supplies Medications	72,216	35,218	70,437	96,500	101,500
Medical supplies Other	108,327	57,544	115,089	96,300	115,300
Medical supplies Medicare	20,872	8,555	17,109	10,000	20,000
Medical supplies Incontinence	38,891	13,726	27,451	35,000	35,000
Medical services	24,652	11,570	23,140	19,000	24,000
Medical services Medicare	81	-	-	-	-
Interpreter services	229	53	106	500	500
Depreciation Land improvements	31,622	15,811	31,622	31,622	32,726
Depreciation Buildings	461,319	230,660	461,319	461,314	465,927
Depreciation Equipment	13,773	4,554	9,108	13,433	8,173
Depreciation Infrastructure	8,245	4,122	8,245	8,245	8,245
Outlay Equipment	-	33,921	67,841	91,080	250,000
Purchased Services Donated Funds	61,227	2,257	4,514	-	-
Transfer out	-	183,556	367,113	-	-
EXPENSES TOTAL	14,761,090	7,538,972	15,154,659	14,660,513	15,960,378
REVENUE GRAND TOTALS:	16,848,282	7,404,138	14,961,619	14,090,819	15,445,307
EXPENSE GRAND TOTALS:	14,761,090	7,538,972	15,154,659	14,660,513	15,960,378
NET GRAND TOTALS:	2,087,191	(134,834)	(193,040)	(569,694)	(515,071)

HEALTH & HUMAN SERVICES - PUBLIC HEALTH 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Fund: 100 - General Fund					
REVENUES					
General property taxes	1,946,109	1,050,241	2,100,482	2,100,482	2,080,913
Federal grant revenue	7,423	3,747	6,000	14,000	8,000
State grant and aid revenue	3,283,383	1,703,553	2,185,166	517,260	1,186,514
Licenses	717,076	526,764	976,764	944,887	950,000
Charges and fees Public health	23,552	20,824	30,000	58,898	42,949
Intergovt charges State	3,784	3,356	6,711	19,000	7,100
Intergovt charges Municipalities	12,207	1,013	1,013	10,128	-
Intra-county charge	1,679	1,679	1,679	1,143	1,679
Miscellaneous	524	16	16	-	-
Donations	604	-	-	900	-
Carryover	85,934	47,117	47,117	47,117	-
Transfer in Wages	-	137,061	137,061	19,000	-
Intrafund Transfer In	1,538,885	552,653	689,713	5,856	5,856
Intrafund Transfer In HR	26,363	-	34,114	34,114	-
REVENUES TOTAL	7,647,522	4,048,024	6,215,836	3,772,785	4,283,011
EXPENSES					
Regular earnings	2,207,841	1,217,211	2,600,403	2,281,690	2,241,688
Paid leave earnings Vacation	102,697	37,784	9,531	-	-
Paid leave earnings Personal	33,362	17,130	6,455	-	-
Paid leave earnings Casual time used	25,397	9,109	884	-	-
Paid leave earnings Sick	2,212	-	-	-	-
Paid leave earnings Holiday	62,358	15,685	4,588	-	-
Paid leave earnings Other (funeral, jury duty, etc)	1,615	422	448	-	-
Paid leave earnings Disability	8,867	1,280	-	-	-
Premium	-	16,600	5,400	-	-
Premium Overtime	123,918	6,476	5,095	4,649	4,649
Premium Casual time payout	14,793	(130)	98	-	-
Premium Shift differential	5	-	-	-	-
Premium Holiday worked	531	-	-	-	-
Regular earnings - turnover savings	-	-	-	(71,165)	(71,165)
Salaries reimbursement	(11,778)	-	-	-	-
Salaries reimbursement Short term disability	(9,795)	-	-	-	-
Fringe benefits FICA	187,358	96,540	193,079	171,878	171,866
Fringe benefits Unemployment comp	2,599	1,326	2,652	2,360	2,362
Fringe benefits Health insurance	398,288	211,858	423,716	451,396	463,941
Fringe benefits Dental Insurance	33,123	17,365	34,728	36,710	36,861
Fringe benefits Life Insurance	1,461	605	1,210	1,332	1,679
Fringe benefits LT disability insurance	7,408	3,543	7,084	9,373	10,046
Fringe benefits ST disability insurance	10,386	4,967	9,933	13,276	14,547
Fringe benefits Workers comp insurance	55,567	28,138	56,276	56,276	54,916
Fringe benefits Retirement	153,541	66,052	132,103	151,620	151,630
Fringe benefits - turnover savings	-	-	-	(27,428)	(27,428)
Fringe benefits - Budget only	-	-	-	21,222	-
Supplies	30,376	19,041	36,320	20,090	54,097
Supplies Office	5,213	704	7,000	8,865	3,500
Supplies Cleaning and household	144	-	200	200	1,900
Supplies Technology	35,600	1,100	1,600	1,000	2,200
Supplies Postage	5,489	2,539	7,049	7,020	5,220
Food	3,930	-	-	-	-
Printing	1,141	-	-	-	500
Printing Forms	-	162	3,150	3,150	1,900
Dues and memberships	2,790	1,485	2,228	2,221	2,926
Maintenance agreement Software	13,505	800	3,200	7,611	-

HEALTH & HUMAN SERVICES - PUBLIC HEALTH 2022 BUDGET

Account Description	2020 Actual Amount	2021 6- Month Actual Amount	2021 Estimated Amount	2021 Amended Budget	2022 Executive Budget
Repairs and maintenance Equipment	513	546	2,725	2,725	2,300
Vehicle/equipment Gas, oil, etc.	-	191	500	3,688	600
Advertising and public notice	4,450	324	324	-	7,650
Rental Equipment	7,798	-	-	-	-
Rental Space	-	-	15,843	2,000	60,000
Books, periodicals, subscription	1,783	2,101	3,158	3,136	1,800
Software/Licenses	69	323	1,884	1,561	7,830
Travel and training	7,488	2,395	18,234	44,629	27,095
Travel and training Mileage	12,296	2,041	23,946	27,660	11,832
Service fees	3,110	1,753	5,400	5,400	5,550
Equipment - nonoutlay	56,582	-	-	-	45,000
Insurance MHC pro liability premium	40	-	-	1,172	-
Telephone cell	12,062	6,808	16,000	16,251	16,618
Indirect cost	27,781	50,329	100,659	100,659	79,412
Intra-county expense Technology services	192,260	124,438	199,075	199,075	184,154
Intra-county expense Insurance	25,018	16,189	32,378	32,378	36,419
Intra-county expense Other departmental	13,965	6,971	16,000	16,000	13,400
Intra-county expense Highway	9,267	11,042	11,042	11,042	10,422
Intra-county expense Copy center	3,243	1,589	6,039	4,500	2,850
Intra-county expense Departmental copiers	5,950	2,975	5,950	5,950	5,950
Intra-county expense Document center	552	363	772	772	722
Contracted services	575,950	428,936	446,408	56,617	338,048
Professional services	84,651	11,106	31,439	29,368	272,668
Medical supplies	5,815	1,445	4,500	8,000	1,000
Lab services	21,334	8,386	16,000	22,000	18,000
Transfer out Wages	172,928	154,782	154,782	19,000	-
Intrafund Transfer Out	1,538,924	552,653	689,713	5,856	5,856
EXPENSES TOTAL	6,293,767	3,165,476	5,357,201	3,772,785	4,283,011
REVENUE GRAND TOTALS:	7,647,522	4,048,024	6,215,836	3,772,785	4,283,011
EXPENSE GRAND TOTALS:	6,293,767	3,165,476	5,357,201	3,772,785	4,283,011
NET GRAND TOTALS:	1,353,755	882,548	858,635	-	-